

DATED 15 MAY 2009

THE COMPANIES ACTS 1985 TO 2006

PUBLIC COMPANY LIMITED BY SHARES

Company no. 4267576

NEW ARTICLES OF ASSOCIATION

relating to

INTERTEK GROUP PLC

As adopted by a special resolution passed on
15 May 2009 and to become effective as from 1 October 2009.

As amended by special resolutions passed on 20 May 2011 and 26 May 2017 respectively ~~and~~,
amended by ordinary resolution passed on 24 May 2018 and amended by special resolution passed
on 26 May 2021.

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on 26 May 2021.

PRELIMINARY

1. **REGULATIONS NOT TO APPLY**

No regulations set out in any schedule to, or contained in any order, regulation or other subordinate legislation made under, any statute concerning companies shall apply as regulations or articles of the Company.

2. **INTERPRETATION**

2.1 In these articles, unless the context requires otherwise:

"2006 Act" means the Companies Act 2006.

"Acts" means those provisions of the Companies Acts 1985 and 1989 and the Companies Act 2006 for the time being in force and every other enactment for the time being in force concerning companies (including any orders, regulations or other subordinate legislation made under those Acts or enactments), so far as they apply to the Company.

"address" includes a number or address used for the purposes of sending or receiving notices, documents or information by electronic means and/or by means of a website.

"appointor" means, in relation to an alternate director, the director who has appointed him as his alternate.

"approved depository" means a custodian or other person (or a nominee for such custodian or other person) appointed pursuant to an arrangement with the Company or otherwise:

- (a) to hold shares of the Company or any rights or interests in any shares of the Company; and
- (b) to issue securities, documents of title or other documents which evidence the entitlement of the holder of them to or to receive such shares, rights or interests held by the approved depository,

provided and to the extent that such arrangements have been approved by the board for the purpose of these articles. The trustees (acting in their capacity as such) of any employees' shares scheme established by the Company or any other scheme or arrangements principally for the benefit of employees of the Company and/or its subsidiaries which has been approved by the Company in general meeting shall, unless the board decides otherwise, be treated as an approved depository; as shall the managers (acting in their capacity as such) of any investment or savings plan which the board has approved.

"articles" means these articles of association or such other articles of association of the Company for the time being in force.

"auditors" means the auditors for the time being of the Company.

"board" means the board of directors from time to time of the Company or the directors present or deemed to be present at a duly convened meeting of the directors or any committee at which a quorum is present.

"cash memorandum account" means an account so designated by the Operator of the relevant system concerned.

"certificated share" means a share in the capital of the Company that is not an uncertificated share, and references in these articles to a share being held in certificated form shall be construed accordingly.

"clear days" in relation to a period of notice means that period excluding the day when the notice is given or deemed to be given and the day for which it is given or on which it is to take effect.

"combined physical and electronic general meeting" means a meeting held or conducted both as a physical general meeting and as an electronic general meeting.

"committee" means a committee of the board.

"Company" means Intertek Group plc registered with company registration number 4267576.

"company" includes any body corporate (not being a corporation sole) or association of persons, whether or not a company within the meaning of the Acts, other than the Company.

"director" means a director for the time being of the Company.

"dividend" includes bonus and any other distribution whether in cash or in specie.

"electronic form" and **"electronic means"** have the meanings given to them by section 1168 of the 2006 Act.

"electronic general meeting" means a general meeting held or conducted in such a way that allows persons who may not be physically present together to communicate with each other any information or opinions they may have on any particular item of business at the meeting.

"hard copy" and **"hard copy form"** have the meanings given to them by section 1168 of the 2006 Act.

"holder" means, in relation to any share, the person whose name is entered in the register as the holder of that share and includes two or more joint holders of that share.

"member" means a member of the Company.

"office" means the registered office for the time being of the Company.

"Operator" means a person approved under the uncertificated securities rules as an operator of a relevant system.

"ordinary share(s)" means ordinary shares of 1 penny each in the capital of the Company.

"paid up" means paid up or credited as paid up.

"physical general meeting" means a general meeting held or conducted at a physical venue (or venues) (at which facilities are not available to allow for persons who are not at that venue (or one of those venues) to attend or participate in the meeting electronically).

"recognised person" means a person to whom the Company is not required to send or supply a share certificate in accordance with the provisions of the Acts.

"register" means the register of members of the Company to be kept pursuant to the Acts.

"relevant system" means a relevant system (as defined in the uncertificated securities rules) in which the Operator of the relevant system has permitted the shares or securities of the Company (or the relevant shares or securities) to be transferred.

"seal" means the common seal of the Company or any official or securities seal that the Company may have or may be permitted to have under the Acts.

"secretary" means the secretary for the time being of the Company and includes any assistant or deputy secretary and any person appointed by the board to perform the duties of the secretary.

"share(s)" means the ordinary shares.

"uncertificated securities rules" means any provision of the Acts relating to the holding, evidencing of title to, or transfer of uncertificated shares and any legislation, rules or other arrangements made under or by virtue of such provision.

"uncertificated share" means a share in the capital of the Company which is recorded on the register as being held in uncertificated form and title to which may, by virtue of the uncertificated securities rules, be transferred by means of a relevant system, and references in these articles to a share being held in uncertificated form shall be construed accordingly.

"working day" means a day that is not a Saturday or Sunday, Christmas Day, Good Friday or any day that is a public bank holiday under the Banking and Financial Dealings Act 1971 in England and Wales.

"written" and **"in writing"** includes any method of representing or reproducing words in a legible and non-transitory form whether sent or supplied in electronic form or otherwise.

- 2.2 references to a document being "**signed**" or to "**signature**" include references to its being executed under hand or under seal or by any other method and, in the case of a communication in electronic form, such references are to its being authenticated as specified by the Acts.
- 2.3 Unless the context requires otherwise, any word or expression contained in these articles and not defined above shall have the same meaning as in the Acts or the uncertificated securities rules, but excluding any statutory modification of that meaning not in force when these articles become binding on the Company.
- 2.4 References to a person entitled by transmission are to a person whose entitlement to a share in consequence of the death or bankruptcy of a member or of any other event giving rise to its transmission by operation of law has been noted on the register.
- 2.5 Words which refer to the singular number only, include the plural number, and vice versa.
- 2.6 Words which refer to one gender only, include the other genders.
- 2.7 Words which refer to persons or people include companies.
- 2.8 Where these articles refer to months or years, these are calendar months or years.
- 2.9 References to legislation, or to a specific provision of legislation, shall include any amendment to or re-enactment of such legislation or provision for the time being in force.
- 2.10 Any headings in these articles are included for convenience only, and shall not affect the meaning of these articles.
- 2.11 Any reference to a person who is attending or participating, or present at, in a meeting electronically is a reference to a person whose attendance or participation or presence at that meeting is enabled by a facility or facilities (whether electronic or otherwise), other than physical presence at a physical general meeting, which allows persons who may not be physically present together to communicate with each other any information or opinions they may have on any particular item of business of the meeting; electronic attendance, participation, and presence shall be construed accordingly.

3. **PUBLIC LIMITED COMPANY**

The Company is a public limited company.

4. **LIMITED LIABILITY**

The liability of members of the Company is limited to the amount, if any, unpaid on the shares in the Company held by them.

5. **CHANGE OF NAME**

The Company may change its name by resolution of the board.

6. **REGISTERED OFFICE**

The Company's registered office is to be situated in England and Wales.

7. **ALLOTMENT**

Subject to the Acts, these articles and any resolution of the Company, the board may offer, allot (with or without conferring a right of renunciation), grant options over or otherwise deal with or dispose of any new shares to such persons, at such times and generally on such terms as the board may decide.

8. **REDEEMABLE SHARES**

Subject to any rights attached to any existing shares, any shares in the capital of the Company may be issued on terms that they are to be redeemed or, at the option of the Company or the holder, are liable to be redeemed. The board may determine the terms, conditions and manner of redemption of any redeemable shares so issued.

9. **POWER TO ATTACH RIGHTS**

Subject to any rights attached to any existing shares, any new shares in the capital of the Company may be issued with or have attached to them such rights or restrictions as the Company may from time to time by ordinary resolution determine, or, if no such determination is made, as the board shall determine.

10. **VARIATION OF RIGHTS**

10.1 Subject to the provisions of the Acts, all or any of the rights or privileges attached to the shares in the Company may be varied or abrogated in such manner (if any) as may be provided by such rights, or, in the absence of any such provision, either with the consent in writing of the holders of at least three-fourths of the nominal amount of the issued shares of that class (excluding any shares of that class held as treasury shares) or with the sanction of a special resolution passed at a separate meeting of

the holders of the issued shares of that class validly held in accordance with the provisions of these articles, but not otherwise.

10.2 The rights attached to the shares shall not, unless otherwise expressly provided in the rights attaching to such shares, be deemed to be varied or abrogated by the creation or issue of shares ranking pari passu with or subsequent to them or by the purchase or redemption by the Company of any of its own shares.

11. COMMISSIONS AND BROKERAGES

11.1 The Company may exercise all the powers conferred or permitted by the Acts to pay commissions or brokerages to any person who:

11.1.1 subscribes, or agrees to subscribe, (whether absolutely or conditionally) for shares in the Company; or

11.1.2 procures, or agrees to procure, subscriptions (whether absolute or conditional) for shares in the Company.

11.2 Subject to the provisions of the Acts, such commission or brokerage may be satisfied by the payment of cash or the allotment of fully or partly paid shares or by the grant of an option to call for an allotment of shares or by any combination of such methods.

12. TRUSTS NOT RECOGNISED

Unless ordered by a court of competent jurisdiction or required by law, the Company shall not recognise any person as holding any share upon any trust and shall not be bound by or be otherwise compelled to recognise (even if it has notice of it) any equitable, contingent, future, partial or other claim to or interest in any share other than an absolute right in the holder to the whole of the share.

13. RENUNCIATION

Subject to the provisions of the Acts and these articles, the board may, at any time after the allotment of shares but before any person has been entered in the register as the holder, recognise a renunciation of those shares by the allottee in favour of some other person and may accord to any allottee of a share a right to effect such renunciation on, and subject to, such terms and conditions as the board considers fit to impose.

14. FRACTIONS

14.1 Subject to any direction by the Company in general meeting, whenever, as the result of any consolidation and/ or division of shares, any members of the Company would

become entitled to fractions of shares, the board may deal with such fractions as it shall determine.

14.2 In particular, the board may arrange for the sale, for the best price reasonably obtainable, of the shares representing the fractions to any person (including the Company) and distribute the net proceeds of the sale in due proportions amongst those members; except that any amount otherwise due to a member, being less than £3, or such other sum as the board may from time to time determine, may be retained for the benefit of the Company or distributed to an organisation which is a charity for the purposes of the law of England and Wales, Scotland or Northern Ireland. For this purpose, the board may:

14.2.1 if the share is in certificated form, authorise any person to sign a transfer of the shares sold to the purchaser of them or to his nominee;

14.2.2 if the share is held in uncertificated form, exercise any of the Company's powers under article 19.4 to give effect to the sale,

and, in each case, authorise a person to enter the name of the purchaser or his nominee in the register as the holder of the shares which have been sold. The purchaser shall not be bound to see to the application of the purchase monies, and title to the shares shall not be affected by any irregularity in or invalidity of the proceedings relating to the sale. After the name of the purchaser or his nominee has been entered in the register in respect of such shares, the validity of the sale shall not be impeached by any person and the remedy of any person aggrieved by the sale shall be in damages only and against the Company exclusively; or

14.2.3 subject to the provisions of the Acts, if the necessary shares are available, issue to each such holder credited as fully paid up by way of capitalisation the minimum number of shares required to round up his holding to a whole number (such issue being deemed to have been effected immediately before consolidation). The amount required to pay up such shares shall be appropriated, at the board's discretion, from any sums standing to the credit of any of the Company's reserve accounts (including share premium account and capital redemption reserve) or to the credit of the profit and loss account or retained earnings and capitalised by applying the same in paying up such shares.

15. **REDUCTION OF CAPITAL**

Subject to the provisions of the Acts, the Company may by special resolution reduce its issued share capital, any capital redemption reserve and any share premium account in any way.

16. **PURCHASE OF OWN SHARES**

16.1 Subject to the provisions of the Acts, the Company may purchase all or any of its shares (including any redeemable shares) in any way and may hold such shares as treasury shares.

16.2 Neither the Company nor the board shall be required to select the shares to be purchased rateably or in any other particular manner as between the holders of shares of the same class or in accordance with the rights as to dividends or capital conferred by the shares.

SHARE CERTIFICATES

17. **RIGHT TO CERTIFICATES**

17.1 Subject to these articles and unless the terms of allotment of the shares provide otherwise, every person, upon becoming the holder of any shares in certificated form, shall be entitled, without charge, to one certificate for all the shares registered in his name or, in the case of shares in certificated form of more than one class being registered in his name, to a separate certificate for each class of shares so registered.

17.2 Where a member transfers part of his shares comprised in a certificate, he shall be entitled (without charge) to one certificate for the balance of shares retained by him to the extent that the balance is to be held in certificated form.

17.3 Such certificate(s) shall be despatched to the person so entitled within the time limits prescribed by the Acts (or, if earlier, within any prescribed time limit or within a time specified when the shares were issued).

17.4 The Company shall not be bound to issue more than one certificate in respect of shares in certificated form held jointly by two or more persons. Delivery of a certificate to any one joint holder shall be sufficient delivery to all joint holders.

17.5 The Company does not have to issue a certificate to a recognised person.

17.6 The Company may deliver a certificate to a broker or agent who is acting for a person who is buying shares in certificated form, or who is having the shares in certificated form transferred to him.

17.7 Every certificate of shares shall specify the number and class and the distinguishing numbers (if any) of the shares to which it relates and the amount paid up on them; and shall be issued under the seal, or bearing an imprint or representation of the seal or such other form of authentication as the board may determine, or in such other manner having the same effect as if issued under the seal as the board may approve.

18. **REPLACEMENT CERTIFICATES**

18.1 If a member has two or more share certificates for shares of the same class, he may ask the Company for these to be cancelled and replaced by a single new certificate. Provided that such member pays such reasonable charge as the board may decide, the Company must comply with such a request.

18.2 A member may ask the Company to cancel and replace a single share certificate with two or more certificates, for the same total number of shares. The Company may comply with such request and may request that the member pays such reasonable charge as the board may decide.

18.3 The board may cancel any certificate which is worn out, defaced, lost or destroyed and issue a replacement certificate on such terms (if any) as to provision of evidence and indemnity (with or without security) and to payment of any exceptional out-of-pocket expenses incurred by the Company as the board may decide, and upon delivery up of the original certificate (where it is worn out or defaced).

UNCERTIFICATED SHARES

19. **UNCERTIFICATED SHARES**

19.1 Subject always to the uncertificated securities rules and to the facilities and requirements of the relevant system concerned, the board may resolve that the shares can be held in uncertificated form and that title to such shares may be transferred by means of a relevant system; and the board may make arrangements for the shares to be held and transferred in this form. The board may also resolve that shares must cease to be held and transferred in uncertificated form.

19.2 In accordance with and subject to the uncertificated securities rules, shares held in uncertificated form may be changed to become shares held in certificated form, and

shares held in certificated form may be changed to become shares held in uncertificated form.

19.3 No provision of these articles shall apply to shares held in uncertificated form to the extent that it is in any respect inconsistent with:

19.3.1 the holding of shares of that class in uncertificated form;

19.3.2 the transfer of title to shares of that class by means of a relevant system;
or

19.3.3 any provision of the uncertificated securities rules,

and, without prejudice to the generality of this article, no provision of these articles shall apply or have effect to the extent that it is in any respect inconsistent with the maintenance, keeping or entering up by the Operator, so long as that is permitted or required by the uncertificated securities rules, of an Operator register of securities in respect of that class of shares in uncertificated form.

19.4 Where the shares are a participating security and the Company is entitled under any provision of the Acts, the uncertificated securities rules or these articles to sell, transfer or otherwise dispose of, forfeit, re-allot, accept the surrender of or otherwise enforce a lien over a share held in uncertificated form, the Company shall be entitled, subject to the provisions of the Acts, the uncertificated securities rules, these articles and the facilities and requirements of the relevant system:

19.4.1 to require the holder of that uncertificated share by notice to change that share into certificated form within the period specified in the notice and to hold that share in certificated form for so long as required by the Company;

19.4.2 to require the holder of that uncertificated share by notice to give any instructions necessary to transfer title to that share by means of the relevant system within the period specified in the notice;

19.4.3 to require the holder of that uncertificated share by notice to appoint any person to take any step, including without limitation the giving of any instructions by means of the relevant system, necessary to transfer that share within the period specified in the notice; and

- 19.4.4 to take any action that the board considers appropriate to achieve the sale, transfer, disposal, forfeiture, re-allotment or surrender of that share or otherwise to enforce a lien in respect of that share.
- 19.5 Unless the board otherwise determines, shares which a member holds in uncertificated form shall be treated as separate holdings from any shares which that member holds in certificated form. However shares held in uncertificated form shall not be treated as forming a class which is separate from certificated shares with the same rights.
- 19.6 Unless the board otherwise determines or the uncertificated securities rules otherwise require, any shares issued or created out of or in respect of any uncertificated shares shall be uncertificated shares and any shares issued or created out of or in respect of any certificated shares shall be certificated shares.
- 19.7 The Company shall be entitled to assume that the entries on any record of securities maintained by it in accordance with the uncertificated securities rules and regularly reconciled with the relevant Operator register of securities are a complete and accurate reproduction of the particulars entered in the Operator register of securities and shall accordingly not be liable in respect of any act or thing done or omitted to be done by or on behalf of the Company in reliance on such assumption; in particular, any provision of these articles which requires or envisages that action will be taken in reliance on information contained in the register shall be construed to permit that action to be taken in reliance on information contained in any relevant record of securities (as so maintained and reconciled).

SHARE WARRANTS TO BEARER

20. SHARE WARRANTS TO BEARER

- 20.1 Subject to the provisions of the Acts and these articles, the Company may issue a share warrant to bearer with respect to any fully paid share.
- 20.2 Every share warrant to bearer shall be issued in such manner as the board may approve, and shall state that the bearer is entitled to the shares to which it relates and may provide by coupons or otherwise for the payment of future dividends or other monies on the shares included in it.
- 20.3 A share included in a share warrant to bearer may be transferred by the delivery of the share warrant to bearer without any written transfer and without registration, and none of the other provisions of these articles relating to the transfer of shares shall apply to any such transfer.

- 20.4 The board may determine and from time to time may vary the conditions on which a share warrant to bearer shall be issued; and, in particular, all or any of the conditions on which:
- 20.4.1 the bearer of a share warrant shall be entitled to obtain payment of a dividend or other monies payable in respect of the shares included in it;
 - 20.4.2 the bearer of a share warrant shall be entitled to attend and vote at any general meeting of the Company;
 - 20.4.3 a share warrant to bearer may be surrendered for cancellation and the name of the bearer entered as a member in the register in respect of the shares included in it; and
 - 20.4.4 a new share warrant to bearer or coupon may be issued in the place of one defaced, worn out, lost or destroyed, provided that a new share warrant to bearer or coupon shall only be issued to replace one that is alleged to have been lost or destroyed if the board is satisfied beyond reasonable doubt that the original share warrant to bearer or coupon has been destroyed.
- 20.5 The bearer of a share warrant shall be subject to the conditions for the time being in force in relation to share warrants, whether made before or after the issue of the share warrant, and, subject to such conditions and to the provisions of the Acts, the bearer shall be deemed to be a member of the Company and shall be entitled to the same rights as if his name were entered in the register as the holder of the shares included in the share warrant to bearer.
- 20.6 The Company shall not be bound to recognise (even when having notice of it) any interest in or in respect of any share represented by a share warrant to bearer, other than the bearer's absolute right to the share warrant.
- 20.7 The Company shall not be responsible for any loss or damage suffered by any person by reason of the Company entering in the register, upon the surrender of a share warrant to bearer, the name of any person who is not the true and lawful owner of that share warrant to bearer.

LIEN

21. COMPANY'S LIEN ON SHARES NOT FULLY PAID

21.1 The Company shall have a first and paramount lien on every share which is not fully paid up for any amount payable in respect of such share, whether the due date for payment shall have arrived or not, and such lien shall apply to all dividends from time to time declared or other monies payable in respect of such share.

21.2 The board may at any time, either generally or in any particular case, waive any lien that has arisen or declare any share to be wholly or partly exempt from the provisions of this article 21. Unless otherwise agreed with the transferee, the registration of a transfer of a share shall operate as a waiver of the Company's lien, if any, on such share.

22. ENFORCEMENT OF LIEN BY SALE

22.1 Subject to article 22.2, the Company may enforce its lien by selling, in such manner as the board may determine, any share subject to it.

22.2 The Company shall only be entitled to enforce its lien where:

22.2.1 the due date for payment of the amount in respect of which the lien exists has arrived;

22.2.2 notice (stating, and demanding payment of, such amount and giving notice of the intention to sell in default of such payment) has been served by the Company on the member concerned (or to any person entitled to the share by transmission); and

22.2.3 such payment is not made within 14 working days of service of such notice.

22.3 To give effect to a sale in accordance with article 22.1, the board may:

22.3.1 if the share is held in certificated form, authorise any person to sign as transferor a transfer of any share to be sold. Such transfer shall be as effective as if it had been signed by the holder (or person (if any) entitled by transmission to the share);

22.3.2 if the share is held in uncertificated form, exercise any of the Company's powers under article 19.4 to give effect to the sale,

and, in each case, authorise a person to enter the name of the purchaser or his nominee in the register as the holder of the share which has been sold. The purchaser shall not be bound to see to the application of the purchase monies; and the title to the share shall not be affected by any irregularity in or invalidity of the proceedings relating to the sale. After the name of the purchaser or his nominee has been entered in the register in respect of such share, the validity of the sale shall not be impeached by any person and the remedy of any person aggrieved by the sale shall be in damages only and against the Company exclusively.

23. APPLICATION OF PROCEEDS OF SALE

23.1 The net proceeds of a sale in accordance with article 22.1, after payment of the costs of the sale, shall be applied by the Company in or towards satisfaction of the amount in respect of which the lien exists so far as the same is presently payable. Subject to article 23.2, any residue shall (subject to a like lien for sums not presently payable as existed on the shares before the sale) be paid to the member (or to any person entitled to the share by transmission) immediately before the sale.

23.2 In the case of shares held in certificated form, the Company need not pay to the member any amount due in accordance with the provisions of article 23.1 until the certificate for the share which is sold is surrendered to the Company for cancellation (or until an indemnity (with or without security) as to any lost or destroyed certificate is provided to the Company in such form as the board may decide).

CALLS ON SHARES

24. CALLS

24.1 Subject to the terms of allotment of shares and provided that any monies unpaid are not payable on a date fixed in accordance with such terms of allotment, the board may make calls on the members in respect of any monies unpaid on the shares held by them (whether in respect of nominal value or any premium).

24.2 The board shall give 14 clear days' notice to each member concerned (or to any person entitled to the share by transmission) of the amount called on the shares and of when and where payment is to be made.

24.3 Subject to article 24.2, each member shall pay to the Company as required by the notice referred to in that article the amount called on his shares.

24.4 A call may be required to be paid by instalments.

- 24.5 At any time before receipt by the Company of any sum due under a call, the call may be revoked or payment postponed in whole or in part as the board may determine.
- 24.6 A call shall be deemed to have been made at the time when the resolution of the board authorising such call was passed.
- 24.7 A person on whom a call is made shall remain liable jointly and severally with the successors in title to his shares even though the shares in respect of which the call was made are subsequently transferred.
- 24.8 The joint holders of a share shall be jointly and severally liable for payment of all calls in respect of such share.

25. **POWER TO MAKE DIFFERENT ARRANGEMENTS**

Subject to the terms of allotment of shares, on the issue of shares, the board may make different arrangements, as between the holders of such shares, in the amount and the time of payment of calls.

26. **INTEREST ON CALLS; COSTS, CHARGES AND EXPENSES FOR NON-PAYMENT**

- 26.1 If the sum payable in respect of any call is not paid on or before the day appointed for payment, the person from whom it is due and payable shall pay:
- 26.1.1 interest on the unpaid amount; and
- 26.1.2 all costs, charges and expenses incurred by the Company by reason of such non-payment.
- 26.2 The rate of interest payable may be fixed at the time of allotment of the share or, if no rate is fixed, shall be such rate (not exceeding, without the sanction of the Company given by ordinary resolution, 20 per cent per annum) as the board may decide.
- 26.3 Such interest is payable from (and including) the day appointed for payment until (but excluding) the day of actual payment.
- 26.4 The board may waive payment of the interest, costs, charges and expenses in whole or in part.

27. **PAYMENT IN ADVANCE**

- 27.1 The board may, if it thinks fit, receive from any member willing to advance the same all or any part of the monies uncalled and unpaid on the shares held by him.

27.2 The liability on the shares in respect of which a payment in advance of calls is made shall be extinguished to the extent of the amount so paid.

27.3 The Company may pay interest on the monies paid in advance, or on so much of them as from time to time exceed the amount of the calls then made on the shares in respect of which the advance has been made, at such rate (not exceeding, without the sanction of the Company given by ordinary resolution, 20 per cent per annum) as the board may decide.

27.4 No part of any monies paid in advance of calls shall be included or taken into account in ascertaining the amount of any dividend payable upon the shares in respect of which such advance has been made.

28. **SUMS DUE ON ALLOTMENT TREATED AS CALLS**

Any amount which becomes payable in respect of a share on allotment, or at any date fixed pursuant to the terms of allotment, whether in respect of the nominal value of the share or by way of premium or as an instalment of a call, shall be deemed to be a call; and, in the case of non-payment of any such amount, all the provisions of these articles as to payment of interest, costs, charges and expenses, forfeiture or otherwise shall apply as if such sum had become due and payable by virtue of a call.

FORFEITURE

29. **NOTICE IF CALL NOT PAID**

If a call remains unpaid after it has become due and payable, the board may at any time give notice to such member (or to any person entitled to the shares by transmission) demanding payment. The notice shall state:

29.1 a date, being not less than 14 clear days from the date of the notice, by which payment of the amount of the call outstanding, any interest that may have accrued on that amount and all costs, charges and expenses incurred by the Company by reason of such non-payment shall be made;

29.2 the place where payment is to be made; and

29.3 that, if the notice is not complied with, the shares in respect of which the call was made will be liable to be forfeited.

30. FORFEITURE FOR NON-COMPLIANCE

- 30.1 If the notice referred to in article 29 is not complied with, any share in respect of which it was given may, at any time before the payment required by the notice has been made, be forfeited by a resolution of the board to that effect.
- 30.2 Forfeiture shall be deemed to occur at the time of the passing of the board resolution referred to in article 30.1.
- 30.3 Forfeiture shall include all dividends declared or other monies payable in respect of the forfeited shares, but not paid before the forfeiture.

31. NOTICE AFTER FORFEITURE

- 31.1 When any share has been forfeited, notice of the forfeiture shall be served on the person who was, before forfeiture, the holder of the share (or the person, if any, entitled by transmission to the share); but no forfeiture shall be invalidated by any omission to give such notice.
- 31.2 An entry of the fact and date of forfeiture shall be made in the register.

32. DISPOSAL OF FORFEITED SHARES

- 32.1 Until cancelled in accordance with the provisions of the Acts, a forfeited share, together with all rights attaching to it, shall be deemed to be the property of the Company and may be sold, re-allotted or otherwise disposed of either to the person who was, before the forfeiture, the holder (or the person, if any, entitled by transmission to the share) or to any other person.
- 32.2 Such sale, re-allotment or other disposal shall be made on such terms and in such manner as the board may determine, including (but without limitation to the generality of the preceding wording) with or without any past or accruing dividends and, in the case of re-allotment, with or without any money paid up on it by the former holder being credited as paid up on it on re-allotment.
- 32.3 Where, for the purposes of its disposal, a forfeited share is to be transferred to any person, the board may:
- 32.3.1 if the share is held in certificated form, authorise any person to sign as transferor a transfer of such share to the transferee;
- 32.3.2 if the share is held in uncertificated form, exercise any of the Company's powers under article 19.4 to give effect to the transfer.

- 32.4 The Company may receive the subscription or purchase monies (if any) given for the share on its re-allotment or disposal, and may register the allottee or, as the case may be, transferee as the holder of the share.
- 32.5 The board may, at any time before any share so forfeited has been cancelled, sold, re-allotted or otherwise disposed of, annul the forfeiture on such conditions as it thinks fit.
- 32.6 A statutory declaration by a director or the secretary that a share has been forfeited on the date stated in the declaration shall be conclusive evidence of the facts stated in it as against all persons claiming to be entitled to the share. The person to whom the share is re-allotted or disposed of shall not be bound to see to the application of the subscription or purchase monies (if any); and the title to the share shall not be affected by any irregularity in or invalidity of the proceedings relating to the forfeiture or re-allotment or disposal of the share. After the name of the allottee or, as the case may be, transferee has been entered in the register in respect of such share, the validity of the re-allotment or transfer shall not be impeached by any person and the remedy of any person aggrieved by the re-allotment or transfer shall be in damages only and against the Company exclusively.

33. LIABILITIES AND CLAIMS ON FORFEITURE

- 33.1 Any person whose shares have been forfeited shall cease to be a member in respect of them and (in the case of shares held in certificated form) shall surrender to the Company for cancellation the certificate for the shares. However, he shall remain liable to pay, and shall immediately pay, to the Company:
- 33.1.1 all calls, interest, costs, charges and expenses owing on or in respect of such shares at the time of forfeiture; and
- 33.1.2 interest on such amounts. Such interest is payable from (and including) the day of actual forfeiture until (but excluding) the day of payment. The rate of such interest may be fixed at the time of allotment of the shares or, if no rate is so fixed, shall be such rate (not exceeding, without the sanction of the Company given by ordinary resolution, 20 per cent per annum) as the board may decide,

and the board may, if it thinks fit, enforce payment of such amounts without any allowance for the value of the shares at the time of forfeiture or for any subscription or purchase monies received on their re-allotment or disposal.

33.2 Save for those rights and liabilities expressly saved by these articles or imposed (in the case of past members) by the Acts, the forfeiture of a share shall involve the extinction at the time of forfeiture of all interest in and all claims and demands against the Company in respect of the share, and all other rights and liabilities incidental to the share, as between the member whose share is forfeited and the Company.

34. **SURRENDER**

The board may accept the surrender of any share liable to be forfeited and, in such case, references in these articles to forfeiture shall include surrender.

UNTRACED SHAREHOLDERS

35. **POWER OF SALE**

35.1 The Company shall be entitled to sell any share of a member, or any share to which a person is entitled by transmission, at the best price reasonably obtainable, provided that:

35.1.1 for a period of not less than 12 years (during which at least three cash dividends (whether interim or final) shall have been paid to members of the class to which the shares concerned belong):

35.1.1.1 no cheque, warrant or money order sent by the Company through the post in a pre-paid envelope addressed to the member, or to the person entitled by transmission to the share, at his address on the register (or other last known postal address given by such member or person to which cheques, warrants and money orders in respect of such share are to be sent) has been cashed; or

35.1.1.2 all funds paid by any bank or other funds transfer system to such member or person in accordance with article 135.1 have been returned to the Company;

35.1.2 at the expiration of such period of 12 years, the Company has given notice of its intention to sell such share by advertisement in both a national newspaper and in a newspaper circulating in the area of the address referred to in article 35.1.1.1 above or the address at which services of notices may be effected in the manner authorised by these articles is located; and

35.1.3 the Company has not, during such period of 12 years or the further period of three months following the last of such advertisements, received any communication in respect of such share from the member or person entitled by transmission.

35.2 If, during the period of not less than 12 years referred to in article 35.1 or during any period ending on the date when all the requirements of articles 35.1.1 to 35.1.3 (inclusive) have been satisfied, any additional shares have been issued by way of a bonus issue in respect of those shares held at the beginning of, or previously so issued during, such periods, and all the requirements of articles 35.1.2 and 35.1.3 have been satisfied in regard to such additional shares, the Company shall also be entitled to sell the additional shares.

35.3 To give effect to any such sale, the board may:

35.3.1 if the share is held in certificated form, authorise any person to sign as transferor a transfer of such share to the purchaser or his nominee. Such transfer shall be as effective as if it had been signed by the holder (or person (if any) entitled by transmission to the share);

35.3.2 if the share is held in uncertificated form, exercise any of the Company's powers under article 19.4 to give effect to the sale,

and, in each case, authorise a person to enter the name of the purchaser or his nominee in the register as the holder of the share which has been sold. The purchaser shall not be bound to see to the application of the purchase monies; and the title to the share shall not be affected by any irregularity in or invalidity of the proceedings relating to the sale. After the name of the purchaser or his nominee has been entered in the register in respect of such share, the validity of the sale shall not be impeached by any person and the remedy of any person aggrieved by the sale shall be in damages only and against the Company exclusively.

35.4 A statutory declaration by a director or the secretary that a share has been sold on the date stated in the declaration shall be conclusive evidence of the facts stated in it as against all persons claiming to be entitled to the share.

36. **APPLICATION OF PROCEEDS OF SALE**

The Company shall account to the member or other person entitled to such share for the net proceeds of such sale by carrying all monies in respect of that sale to a separate account. The Company shall be deemed to be a debtor and not a trustee in respect of that money for such member or other person. Monies carried to such separate account may either be

employed in the business of the Company or invested in such investments as the board may from time to time think fit. No interest shall be payable in respect of such monies and the Company shall not be required to account for any money earned on them.

TRANSFERS OF SHARES

37. GENERAL PROVISIONS ABOUT TRANSFERS OF SHARES

37.1 Subject to the provisions of these articles, a member may transfer all or any of his shares to another person.

37.2 The transferor shall be deemed to remain the holder of any share transferred until the name of the transferee is entered in the register in respect of it.

37.3 No fee shall be charged by the Company for the registration of any transfer or any other change relating to or affecting the title to any share or the right to transfer it or for making any other entry in the register.

37.4 If the board refuses to register a transfer of a share it shall within 2 months after the date on which the instrument was lodged or the Operator instruction was received, give to the transferee notice of the refusal.

38. TRANSFERS OF UNCERTIFICATED SHARES

Every transfer of shares which are in uncertificated form must be made by means of a relevant system.

39. TRANSFERS OF CERTIFICATED SHARES

39.1 Every transfer of shares which are in certificated form must be in writing in any usual form or in any form approved by the board.

39.2 Such transfer shall be signed by or on behalf of the transferor and (in the case of a transfer of a share which is not fully paid up) by or on behalf of the transferee.

39.3 The Company is entitled to retain any transfer which it registers.

40. RIGHT TO REFUSE REGISTRATION

40.1 The board may refuse to register any transfer of certificated shares if:

40.1.1 it is in respect of more than one class of shares;

- 40.1.2 it is not fully paid up but, in the case of a class of shares which has been admitted to official listing by the United Kingdom Listing Authority not so as to prevent dealings in those shares from taking place on an open and proper basis; or
 - 40.1.3 on which the Company has a lien
 - 40.1.4 it is not duly stamped or is not duly certified or otherwise shown to the satisfaction of the board to be exempt from stamp duty; and
 - 40.1.5 it is not delivered for registration to the office or such other place as the board may from time to time determine, accompanied (except in the case of a transfer by a recognised person where a certificate has not been issued) by the certificate for the shares to which it relates and such other evidence as the board may reasonably require to show the right of the transferor to make the transfer and, if the transfer is signed by some other person on his behalf, the authority of that person to do so.
- 40.2 The board may refuse to register any allotment or transfer of shares which is in favour of:
- 40.2.1 a bankrupt or person of unsound mind; or
 - 40.2.2 more than four joint allottees or transferees.

41. SUSPENSION OF REGISTRATION AND CLOSING OF REGISTER

- 41.1 In the case of shares in certificated form, the registration of transfers of shares may be suspended at such times and for such periods (not exceeding 30 days in any year) as the board may from time to time determine.
- 41.2 In the case of shares in uncertificated form, the register shall not be closed without the consent of the Operator of the relevant system.

TRANSMISSION OF SHARES

42. ON DEATH

- 42.1 The personal representatives of a deceased member shall be the only persons recognised by the Company as having any title to shares held by him alone or to which he alone is entitled; but, in the case of shares held by more than one person, only the survivor or survivors shall be recognised by the Company as being entitled to such shares.

42.2 Nothing in these articles shall release the estate of a deceased member from any liability in respect of any share which had been held by him solely or jointly with another person.

43. ELECTION OF PERSON ENTITLED BY TRANSMISSION

43.1 Any person becoming entitled to a share in consequence of the death or bankruptcy of any member or of any other event giving rise to a transmission of such entitlement by operation of law may, on producing such evidence as the board may properly require, elect either to be registered as a member or to have some person nominated by him registered as a member.

43.2 If the person so entitled elects to be registered himself, he shall give notice to the Company to that effect. If he elects to have some other person registered, he shall do this:

43.2.1 (in the case of shares held in certificated form) by signing as transferor a transfer of the share to that person;

43.2.2 (in the case of shares held in uncertificated form) by a transfer by means of a relevant system.

The provisions of these articles relating to the transfer of shares (including the right of the board to decline or suspend registration) shall apply to such notice or transfer (as the case may be) as if it were a transfer by the person previously entitled to the shares.

43.3 The board may at any time give notice requiring any such person to elect either to register himself or to transfer the share and, if such notice is not complied with within 90 days, the board may, after that time, withhold payment of all dividends and other monies payable in respect of such share until the requirements of the notice have been complied with.

44. RIGHTS ON TRANSMISSION

44.1 When a person becomes entitled to a share in consequence of the death or bankruptcy of a member, or of any other event giving rise to a transmission of such entitlement by operation of law, the rights of the holder in relation to that share shall cease.

44.2 However, the person so entitled to the share may give a good discharge for any dividends and other monies payable in respect of it and shall, subject to the

provisions of these articles, have the same rights to which he would be entitled if he were the holder of the share; except that he shall not, before he is registered as the holder of the share, be entitled in respect of it to receive notice of, or to exercise any rights conferred by membership in relation to, meetings of the Company or any separate meeting of the holders of the shares in the Company.

GENERAL MEETINGS

45. GENERAL MEETINGS

- 45.1 The board may convene a general meeting of the Company to be held as: (a) a physical general meeting; (b) an electronic general meeting; or (c) a combined physical and electronic general meeting whenever and at such times and places (and/or, if appropriate, including facilities for electronic attendance and participation) as it thinks fit.
- 45.2 If, at any time, there are not sufficient directors within the United Kingdom capable of acting to form a quorum, the directors in the United Kingdom capable of acting may convene a general meeting in the same manner as nearly as possible as that in which meetings may be convened by the board.
- 45.3 The board may make whatever arrangements they consider fit to allow those entitled to do so to participate in any general meeting. In the case of an electronic general meeting, the board need only make arrangements for those entitled to do so to participate electronically and need not make any provision for attendance at any physical venue.
- 45.4 Unless otherwise determined by the chairman of the meeting, a general meeting is deemed to take place at the place where the chairman of the meeting is at the time of the meeting.
- 45.5 Two or more persons who may not be in the same place as each other attend a general meeting if their circumstances are such that if they have (or were to have) rights to speak and vote at that meeting, they are (or would be) able to exercise them.
- 45.6 A person is present at a general meeting if he attends it in accordance with the provisions of these articles.
- 45.7 A person is able to participate in a meeting if his circumstances are such that if he has (or were to have) rights in relation to the meeting, he is (or would be able to) exercise them.

- 45.8 In determining whether persons are attending or participating in a meeting, other than a physical general meeting, it is immaterial where any of them are or how they are able to communicate with each other.
- 45.9 A person is able to exercise the right to speak at a general meeting, when that person is in a position to communicate to all those attending the meeting, during the meeting, any information or opinions which that person has on the business of the meeting.
- 45.10 A person is able to exercise the right to vote at a general meeting when:
- 45.10.1 that person is able to vote, during the meeting (or, in the case of a poll, within the time period specified by the chairman of the meeting), on resolutions put to the vote at the meeting, and
 - 45.10.2 that person's vote can be taken into account in determining whether or not such resolutions are passed at the same time as the votes of all the other persons attending the meeting.

46. MEETING AT MORE THAN ONE PLACE, OR IN MORE THAN ONE FORMAT

- 46.1 Without prejudice to article 61, a general meeting may be held at more than one place if:
- 46.1.1 the notice convening the meeting specifies that it shall be held at more than one place; or
 - 46.1.2 the board resolves, after the notice convening the meeting has been given, that the meeting shall be held at more than one place; or
 - 46.1.3 it appears to the chairman of the meeting that the place of the meeting specified in the notice convening the meeting is inadequate to accommodate all persons entitled and wishing to attend.
- 46.2 A general meeting may be held as a combined physical and electronic general meeting if, in accordance with article 45.1, the board has determined that it shall be held as a combined physical and electronic general meeting, and either:
- 46.2.1 the notice convening the meeting specifies that it shall be held as a combined physical and electronic general meeting (or otherwise makes clear that arrangements will be made for attendance and participation electronically); or

46.2.2 the board resolves, after the notice convening the meeting has been given, that the meeting shall be held as a combined physical and electronic general meeting.

46.3 A general meeting held at more than one place in accordance with articles 46.1 above and 61 below, or in more than one format in accordance with article 46.2 above, is duly constituted and its proceedings are valid if (in addition to the other provisions of these articles relating to general meetings being satisfied) the chairman of the meeting is satisfied that facilities (whether electronic or otherwise) are available to enable each person present at each place or attending or participating in it electronically to participate in the business of the meeting.

46.4 Each person who is present at any place of the meeting or who is attending it electronically, and who would be entitled to count towards the quorum in accordance with the provisions of article 54 shall be counted in the quorum for, and shall be entitled to vote at, the meeting.

NOTICE OF GENERAL MEETINGS

47. PERIOD OF NOTICE

An annual general meeting shall be called by at least 21 clear days' notice. Subject to the provisions of the Acts, all other general meetings may be called by at least 14 clear days' notice.

48. RECIPIENTS OF NOTICE

Subject to the provisions of the Acts, to the provisions of these Articles and to any restrictions imposed on any shares, the notice shall be sent to every member and every director. The auditors are entitled to receive all notices of, and other communications relating to, any general meeting which any member is entitled to receive.

49. CONTENTS OF NOTICE

Subject to the provisions of the Acts, the notice shall specify:

49.1 whether the meeting shall be a physical general meeting, an electronic general meeting, or a combined physical and electronic general meeting,

49.2 for physical general meetings, the time, date and place of the meeting (including without limitation on any satellite meeting place arranged for the purposes of article 61.1, which shall be identified as such in the notice),

49.3 for electronic general meetings, the time, date and the facilities for electronic attendance and participation for the meeting, which facilities may vary from time to time and from meeting to meeting as the board, in its sole discretion, sees fit; and

49.4 for combined electronic and physical general meetings, the time, date, place, and facilities for electronic attendance and participation (which may vary from time to time and from meeting to meeting as the board, in its sole discretion, sees fit) of the meeting (including without limitation on any satellite meeting place arranged for the purposes of article 61.1, which shall be identified as such in the notice)

and the general nature of the business to be dealt with.

49.5 Without prejudice to the other provisions of article 49, if it is anticipated that a meeting will be conducted as an electronic general meeting or a combined physical and electronic general meeting, the notice of meeting shall state how it is proposed that persons attending or participating in the meeting electronically should communicate with each other during the meeting.

50. CONTENTS OF NOTICE - ADDITIONAL REQUIREMENTS

In the case of an annual general meeting, the notice shall specify that the meeting will be an annual general meeting. In the case of a meeting to pass a special resolution, the notice shall specify the intention to propose the resolution as a special resolution.

51. ARTICLE 61 ARRANGEMENTS

The notice shall include details of any arrangements made for the purpose of article 61 (making clear that involvement in those arrangements will not amount to attendance at the meeting to which the notice relates).

52. POSTPONEMENT OF GENERAL MEETINGS

If the board, in its absolute discretion, considers that there is a genuine emergency or that it is impractical or undesirable for any reason to hold a general meeting on the date or at the time or place (including, if appropriate, facilities for electronic attendance and participation) specified in the notice calling the general meeting, it may postpone the meeting to another date, time and place (including, if appropriate, facilities for electronic attendance and participation). When a meeting is so postponed, notice of the date, time and place (including, if appropriate, facilities for electronic attendance and participation) of the postponed meeting shall where practicable be placed in at least one national newspaper in the United Kingdom. Notice of the business to be transacted at such postponed meeting shall not be required.

53. **OMISSION TO SEND NOTICE**

The accidental omission to give any notice of a meeting, or to send or supply any document or other information relating to any meeting, to any person entitled to receive the notice, document or other information, or the non-receipt for any reason of any such notice, document or other information by that person shall not invalidate the proceedings at that meeting.

PROCEEDINGS AT GENERAL MEETINGS

54. **QUORUM**

54.1 No business shall be transacted at any general meeting unless a quorum is present . The absence of a quorum shall not preclude the appointment of a chairman of the meeting in accordance with the provisions of these articles, which shall not be treated as part of the business of the meeting.

54.2 The quorum for a general meeting shall, for all purposes, be two members present in person or by proxy and entitled to vote. For the avoidance of doubt, one member present who also holds proxy rights does not constitute a quorum.

55. **PROCEDURE IF QUORUM NOT PRESENT**

55.1 If a quorum is not present within 15 minutes (or such longer interval as the chairman of the meeting in his absolute discretion thinks fit) from the time appointed for the commencement of the meeting, or if, during a meeting, a quorum ceases to be present, the meeting, if convened by or on the requisition of members, shall be dissolved. In any other case, it shall stand adjourned to such date (being not less than 14 days nor more than 28 days later), time and place (and/or, if appropriate, facilities for electronic attendance and participation) as the chairman of the meeting (or, in default, the board) shall appoint.

55.2 At any such adjourned meeting the quorum shall be two members present in person or by proxy and entitled to vote. If a quorum is not present within 15 minutes (or such longer interval as the chairman of the meeting in his absolute discretion thinks fit) from the time appointed for the commencement of such adjourned meeting, or if, during the meeting, a quorum ceases to be present, the adjourned meeting shall be dissolved.

55.3 The Company shall give not less than seven clear days' notice of any such adjourned meeting. The notice shall specify the date, the time and the place (and/or, if appropriate, facilities for electronic attendance and participation) of the adjourned

meeting and the general nature of the business to be transacted, and shall state the quorum requirement.

56. CHAIRMAN

56.1 The chairman (if any) of the board or, in his absence, the deputy chairman (if any) of the board or, in his absence, some other director nominated by the directors, shall preside as chairman at every general meeting of the Company.

56.2 If neither the chairman (if any) nor the deputy chairman (if any) nor such other director is present within 15 minutes after the time appointed for the commencement of the meeting, or none of such persons is willing to act as such, the directors present shall select one of their number to be chairman of the meeting. If only one director is present and he is willing to act, he shall be chairman of the meeting. In default, the members present in person and entitled to vote shall choose one of their number to be chairman of the meeting.

56.3 The decision of the chairman of the meeting on points of order, matters of procedure or arising incidentally out of the business of the meeting shall be final and conclusive, as shall be his determination, acting in good faith, whether any point or matter is of such a nature.

56.4 Subject to the Acts (and without prejudice to any other powers vested in the chairman of a meeting) when conducting a general meeting, the chairman of the meeting may make whatever arrangements and take whatever actions as he considers, in his sole discretion, to be appropriate or conducive to the facilitation of the conduct of the business of the meeting, proportionate discussion on any item of business of the meeting, or the maintenance of good order.

56.5 For the avoidance of doubt, no provision of these articles restricts or excludes any of the powers or rights of a chairman of a meeting which are given by law.

57. DIRECTOR'S RIGHT TO ATTEND AND SPEAK

57.1 A director shall be entitled, even though he is not a member, to attend and speak at any general meeting and at any separate meeting of the holders of the shares or debentures in the capital of the Company.

57.2 The chairman may invite any person to attend and speak at any general meeting of the Company if he considers that such person has the appropriate knowledge or experience of the Company's business to assist in the deliberations of the meeting.

58. POWER TO ADJOURN

- 58.1 The chairman of the meeting may, with the consent of a meeting at which a quorum is present (and shall, if so directed by the meeting), adjourn any meeting to another date, time and/or place (including, if appropriate, facilities for electronic attendance and participation) or for an indefinite period.
- 58.2 Without prejudice to any other power which he may have under these articles or which is given by the general law, the chairman of the meeting may, without the need for the consent of the meeting, interrupt or adjourn any meeting to another date, time and/or place (including, if appropriate, facilities for electronic attendance and participation) or for an indefinite period if he is of the opinion that:
- 58.2.1 the members wishing to attend cannot be conveniently accommodated in the place appointed for the meeting; or
 - 58.2.2 the conduct of persons present prevents or is likely to prevent the proper and orderly conduct of the meeting; or
 - 58.2.3 it has become necessary, in order to ensure that the business of the meeting is properly considered and transacted; or
 - 58.2.4 the facilities at the principal meeting place or any satellite meeting place or facilities for electronic attendance and participation have become inadequate for the purposes referred to in article 61.
- 58.3 For the avoidance of doubt, the provisions of this article 58 shall not apply to a meeting adjourned for want of a quorum (see article 55).

59. NOTICE OF ADJOURNED MEETING

- 59.1 Whenever a meeting is adjourned for 28 days or more or for an indefinite period, at least seven clear days' notice shall be given to the members (other than those who, under the provisions of these articles or of any restrictions imposed on any shares, are not entitled to receive notice from the Company), to the directors and to the auditors. Such notice shall specify the date, time and place (or places, in the case of a meeting to which article 61.1 applies) (and/or, if appropriate, facilities for electronic attendance and participation) of the adjourned meeting and the general nature of the business to be transacted.
- 59.2 In all other cases, it shall not be necessary to give any notice of an adjourned meeting or of the business to be transacted at the adjourned meeting.

59.3 For the avoidance of doubt, the provisions of this article 59 shall not apply to a meeting adjourned for want of a quorum (see article 55).

60. **BUSINESS AT ADJOURNED MEETING**

The only business which shall be transacted at any adjourned meeting is that which might properly have been transacted at the meeting from which the adjournment took place.

61. **CONDUCT AND ACCOMMODATION OF MEMBERS AT MEETING**

61.1 Without prejudice to article 46, the board may resolve to enable persons entitled to attend a physical general meeting, a combined physical and electronic general meeting, or an electronic general meeting to do so by simultaneous attendance and participation at a satellite meeting place anywhere in the world. The members present in person or by proxy at satellite meeting places shall be counted in the quorum for, and shall be entitled to vote at, the general meeting in question. Provided that the chairman of the meeting is satisfied that adequate facilities are available throughout the meeting to ensure that members attending at all the meeting places are able to participate in the business for which the meeting has been convened, and to hear all persons who speak (whether by the use of microphones, loudspeakers, audio-visual communications equipment or otherwise), in the principal meeting place and any satellite meeting place, and to be heard by all other persons so present in the same manner, such meeting shall be duly constituted and its proceedings valid. The chairman of the meeting shall be present at and the meeting shall be deemed to take place at the principal meeting place.

61.2 If it appears to the chairman of the meeting that the principal meeting place or any satellite meeting place (or the facilities for electronic attendance and participation) have become inadequate to accommodate all members entitled and wishing to attend, the meeting shall be duly constituted and its proceedings valid provided that the chairman of the meeting is satisfied that adequate facilities are available throughout the meeting to ensure that a member who is unable to be accommodated is able to participate in the business for which the meeting has been convened, and to hear all persons who speak (whether by the use of microphones, loudspeakers, audio-visual communications equipment or otherwise), whether in the meeting place or elsewhere, and to be heard by all other persons so present in the same manner. The notice of the meeting does not have to give details of any arrangements under this article 61.2.

61.3 In addition, the chairman of the meeting shall at any time without the consent of the meeting adjourn the meeting (whether or not it has commenced or a quorum is

present) to another time and/or place (and/or, if appropriate, with other facilities for electronic attendance and participation) if, in his opinion, the facilities (whether electronic or otherwise, and whether affecting the place (or more than one place) of the meeting or any electronic participation arrangements) are not sufficient to allow the meeting to be conducted substantially in accordance with the provisions set out in the notice of meeting.

61.4 The board and, at any general meeting, the chairman of the meeting may make any arrangement and impose any requirement or restriction which it or he (as appropriate) considers appropriate to ensure the security and orderly conduct of a general meeting including, without limitation, requirements for evidence of identity to be produced by those attending the meeting (whether physically or electronically), the searching of their personal property and the restriction of items which may be taken into the meeting place (in the case of a physical general meeting or combined physical and electronic general meeting). The board and, at any general meeting, the chairman of the meeting is entitled to refuse physical or electronic entry to, or to eject (physically or electronically), a person who refuses to comply with these arrangements, requirements or restrictions or who disrupts the proper and orderly conduct of the meeting.

61.5 The board and, at any electronic general meeting or combined physical and electronic general meeting, the chairman may make any arrangements and impose any requirement or restriction as is necessary to ensure the identification of those taking part and the security of the electronic communication. In this respect, the Company is able to authorise any voting application, system or facility for electronic general meetings or combined physical and electronic general meetings as it sees fit.

VOTING

62. METHOD OF VOTING

62.1 At any physical general meeting, a resolution put to the vote of the meeting shall be decided by a poll unless before the poll, or before or immediately following the declaration of the result of the poll, a show of hands is duly demanded.

62.2 A show of hands may be demanded on any question by the chairman of the meeting.

62.3 If a show of hands is so demanded and the demand is not withdrawn, a declaration by the chairman of the meeting that the resolution has been carried, or carried by a particular majority, or lost or not carried by a particular majority, and an entry to that effect in the book containing the minutes of proceedings of the Company, shall be

conclusive evidence of that fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.

63. PROCEDURE ON A POLL

63.1 A poll shall be taken in such manner as the chairman of the meeting directs. He may appoint scrutineers, who need not also be members, and may fix a date, time and place (including, if appropriate, with such facilities for electronic attendance and participation) for declaring the result of the poll. The result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.

63.2 On a poll, votes may be given in person or by proxy. A member entitled to more than one vote need not, if he votes on the poll, use all his votes or cast all the votes he uses in the same way.

64. VOTES OF MEMBERS

64.1 Subject to any terms as to voting upon which any shares may have been issued or may for the time being be held, or any suspension or abrogation of voting rights pursuant to these articles:

64.1.1 on a show of hands every member who is present in person and every proxy present who has been duly appointed by a member entitled to vote on the resolution shall have one vote; and

64.1.2 on a poll every member who is present in person or by proxy shall have one vote for every share of which such member is the holder.

64.2 In the case of joint holders of a share, the vote of the senior who tenders a vote, whether personally or by proxy, shall be accepted to the exclusion of the votes of the other joint holders. Seniority shall be determined by the order in which the names of the joint holders stand in the register.

64.3 A member in respect of whom an order has been made by any court or official having jurisdiction (whether in the United Kingdom or elsewhere) that he is or may be suffering from mental disorder or is otherwise incapable of running his affairs may vote, whether on a show of hands or on a poll, by his receiver, curator bonis or other person authorised for that purpose and appointed by the court or official and any such receiver, curator bonis or other person may vote personally or by proxy; provided, in each case, that evidence (to the satisfaction of the board) of the authority of the person claiming to exercise the right to vote is received by the Company within the

time limits prescribed by these articles for the receipt of appointments of proxy for use at the meeting, adjourned meeting or poll at which the right to vote is to be exercised.

- 64.4 For the purposes of determining which persons may attend and vote at a general meeting, and the number of votes each such person may have, the notice of the meeting may specify a date and time by which persons must be entered on the register in order to be entitled to attend and vote at the meeting. This date and time must not be more than 48 hours (excluding non-working days) before the time appointed for the commencement of the meeting.

65. RESTRICTION ON VOTING RIGHTS

- 65.1 The provisions of article 74 shall apply to restrict the voting rights of members where a notice has been given in accordance with section 793 of the 2006 Act in respect of shares held by such member and the information required by such notice has not been given to the Company.
- 65.2 Unless the board otherwise determines, no member shall be entitled (in respect of any share held by him) to be present or to vote, either in person or by proxy, at any general meeting or at any separate meeting of the holders of the shares or on any poll, or to exercise any other rights conferred by membership in relation to any such meeting or poll, if any calls or other monies due and payable in respect of such share remain unpaid. Such restrictions shall cease to apply on payment of the amount outstanding and all costs, charges and expenses incurred by the Company by reason of such non-payment.

66. VOTING BY PROXY

- 66.1 The appointment of a proxy shall be:
- 66.1.1 in writing in the usual form, or in such other form as may be approved by the board; and
 - 66.1.2 signed by the appointor or his duly authorised attorney or, if the appointor is a corporation, executed under its seal or signed under the hand of its duly authorised officer or attorney or other person or persons authorised to sign it.
- 66.2 Subject to any contrary direction contained in the appointment of a proxy, a proxy may demand or join in demanding a poll and, subject to the provisions of these articles, may speak at a general meeting and may vote on any resolution or

amendment of a resolution put to, or any other business which may properly come before, the meeting for which it is given, as the proxy thinks fit.

- 66.3 A proxy need not be a member of the Company.
- 66.4 A member may appoint more than one proxy to attend on the same occasion, provided that each proxy is appointed to exercise the rights attached to a different share or shares held by such member. Where a member appoints more than one proxy, each such appointment shall specify the number of shares in respect of which each proxy is entitled to exercise the related votes and the member shall ensure that no proxy is appointed to exercise the votes which any other proxy has been appointed by that member to exercise.
- 66.5 The appointment of a proxy shall not preclude a member from attending and voting in person at the meeting or any adjournment of it or on any poll.
- 66.6 The appointment of a proxy shall, unless the contrary is stated in it, be valid for any adjournment of the meeting as well as for the meeting(s) to which it relates. No appointment of a proxy shall be valid after the expiry of 12 months from the date it is given.

67. RECEIPT OF PROXIES

- 67.1 In order to be valid, the appointment of a proxy must:
- 67.1.1 (in the case of an appointment of a proxy made in hard copy form) be received at such place within the United Kingdom as may be specified by the Company for the receipt of appointments of proxy in hard copy form by the relevant time, together with the relevant documents, if any; or
- 67.1.2 (in the case of an appointment of a proxy made by electronic means or by means of a website) be received at the address by the relevant time. Any relevant documents must also be received at the address or at the office by the relevant time.
- 67.2 For the purposes of this article 67:
- 67.2.1 the "**address**" means the number or address which has been specified by the Company for the purpose of receiving appointments of proxy by electronic means or by means of a website;
- 67.2.2 "**relevant documents**" means the power of attorney or other authority pursuant to which the appointment of proxy is made, or a copy of such

document certified by a notary or certified in some other way approved by the board;

67.2.3 the "**relevant time**" shall be:

67.2.3.1 48 hours (or such shorter time as the board decides) before the time appointed for the commencement of the meeting or adjourned meeting at which the person appointed as proxy proposes to vote; or

67.2.3.2 in the case of an adjourned meeting to be held more than 48 hours after the time fixed for holding the original meeting, not less than 24 hours (or such shorter time as the board decides) before the time fixed for holding the adjourned meeting.

The board may in its discretion determine that in calculating the period referred to in article 67.2.3, no account shall be taken of any part of a day which is not a working day.

68. **REVOCATION OF AUTHORITY**

A vote given by a proxy or a duly authorised representative of a corporation shall be valid even though the authority of the person voting has previously terminated unless notice of the termination was received by the Company:

68.1 in the case of a duly authorised representative of a corporation, at the office or such other place in the United Kingdom as may be specified;

68.2 where the appointment of a proxy was made in hard copy form, at the office (or such other place as is specified for depositing appointments of proxy made in hard copy form); or

68.3 where the appointment of a proxy was made by electronic means or by means of a website, at the address (as defined in article 67.2.1),

in each case:

68.4 24 hours or more before the time appointed for the commencement of the meeting or adjourned meeting at which such vote is given; or

68.5 (in the case of a poll taken otherwise than at or on the same day as the meeting or adjourned meeting) 24 hours or more before the time appointed for the taking of the poll at which the vote is cast.

The board may in its discretion determine that in calculating the periods referred to in article 68, no account shall be taken of any part of a day which is not a working day.

69. **CORPORATE REPRESENTATIVES**

69.1 A member of the Company which is a corporation may, by resolution of its directors or other governing body, authorise such person or persons as it thinks fit to act as its representative or representatives at any meeting of the Company or at any separate meeting of the holders of the shares. The provisions of the Acts shall apply to determine the powers that may be exercised at any such meeting by any person or persons so authorised.

69.2 The corporation shall, for the purposes of these articles, be deemed to be present in person at any such meeting if any person or persons so authorised is or are present at it, and all references to attendance and voting in person shall be construed accordingly.

69.3 A director, the secretary or some person authorised for the purpose by the secretary may require any representative to produce a certified copy of the resolution or form of appointment so authorising him before permitting him to exercise his powers.

70. **OBJECTION TO OR ERROR IN VOTING**

No objection shall be raised to the qualification of any voter, or to the counting of, or failure to count, any vote, except at the meeting or adjourned meeting at which the vote objected to is tendered or at which the error occurs. Any objection made in due time shall be referred to the chairman of the meeting and shall only affect the result of the voting if, in the opinion of the chairman of the meeting, it is of sufficient magnitude to affect the decision of the meeting. The decision of the chairman of the meeting shall be final and conclusive.

71. **AMENDMENTS TO RESOLUTIONS**

71.1 No amendment to a special resolution (other than a clerical amendment to correct a patent error) may be considered in any circumstances.

71.2 No amendment to an ordinary resolution (other than a clerical amendment to correct a patent error) may be considered unless either:

71.2.1 at least two working days' prior written notice of the amendment has been received by the Company; or

71.2.2 the chairman of the meeting agrees otherwise.

71.3 If any amendment proposed to any resolution under consideration is ruled out of order by the chairman of the meeting, the proceedings on the substantive resolution shall not be invalidated by any error in such ruling.

72. **CONFIDENTIAL INFORMATION**

No member present at a general meeting, whether in person, by proxy or by representative, shall be entitled to require disclosure of or any information about any detail of the Company's trading, or that may relate to the conduct of the business of the Company, if the board decides that it is in the interests of the Company to keep that information confidential.

CLASS MEETINGS

73. **PROCEDURE**

Subject to the terms of issue of that class of share, any separate meeting for the holders of that class of shares shall be convened and conducted in all respects as nearly as possible in the same way as a general meeting of the Company, provided that:

73.1 no member, other than a director, shall be entitled to notice of, or to attend, any such meeting unless he is a holder of shares of that class;

73.2 the quorum at any such meeting (other than an adjourned meeting) shall be two persons present in person or by proxy holding or representing by proxy at least one-third in nominal value of the issued shares of the class (excluding any shares of that class held as treasury shares);

73.3 the quorum at any adjourned meeting shall be one person holding shares of the class in question who is present in person or by proxy; and

73.4 a poll may be demanded by any member present in person or by proxy and entitled to vote at the meeting. On a poll, each member shall have one vote for every share of the class in question of which he is the holder.

DISCLOSURE OF INTERESTS IN SHARES

74. SANCTIONS FOR NON-DISCLOSURE

74.1 Where a member, or any other person appearing to be interested in shares held by that member, has:

74.1.1 been issued with a notice pursuant to section 793 of the 2006 Act; and

74.1.2 failed in relation to any shares ("**default shares**", which expression shall include any further shares which are issued in respect of such default shares) to give the Company the information required by that notice within the prescribed period from the date of service of the notice,

then, unless the board otherwise determines, the sanctions set out in articles 74.2 and 74.3 shall apply.

74.2 The member shall not be entitled in respect of the default shares and any other shares held by him to be present or to vote (either in person or by representative or proxy) at any general meeting or at any separate meeting of the holders of the shares, or on any poll, or to exercise any other right conferred by membership in relation to any such meeting or poll. The same restrictions shall apply to any transferee to whom any of such default shares are transferred, unless such transfer is an excepted transfer (as defined in article 78).

74.3 Where the default shares represent at least 0.25 per cent in nominal value of the issued shares of their class (excluding any shares of that class held as treasury shares):

74.3.1 any dividend or other monies payable in respect of the default shares shall be withheld by the Company, which shall not have any obligation to pay interest on it, and the member shall not be entitled to elect, pursuant to articles 142 or 143, to receive shares instead of that dividend; and

74.3.2 save for an excepted transfer (as defined in article 78) and subject to the requirements of the relevant system in relation to shares in uncertificated form, no transfer of a default share shall be registered unless:

74.3.2.1 the member is not himself in default as regards supplying the information required; and

74.3.2.2 the member proves to the satisfaction of the board that no person in default as regards supplying such information is

interested in any of the shares which are the subject of the transfer.

75. CESSATION OF SANCTIONS

75.1 Where the sanctions under article 74 apply in relation to any shares, they shall cease to have effect seven days following the earlier of:

75.1.1 receipt by the Company of notice that the shares have been transferred by means of an excepted transfer; or

75.1.2 receipt by the Company of the information required by the notice issued pursuant to section 793 of the 2006 Act.

75.2 The board may at any time give notice cancelling or suspending for a stated period the operation of the sanctions under article 74 in whole or in part.

76. SECTION 793 NOTICES

76.1 Any notice issued pursuant to section 793 of the 2006 Act may treat certificated and uncertificated shares of a holder as separate holdings and either apply only to certificated shares or to uncertificated shares or make different provision for certificated and uncertificated shares.

76.2 Where, on the basis of information obtained from a member in respect of any share held by him, the Company issues a notice pursuant to section 793 of the 2006 Act to any other person, it shall, not invalidate or otherwise affect the application of article 74 if the member is not sent or otherwise does not receive a copy of such notice.

77. APPROVED DEPOSITARIES

77.1 Where a person who appears to be interested in shares has been served with a notice pursuant to section 793 of the 2006 Act and the shares in which he appears to be interested are held by an approved depository, the provisions of articles 74 to 76 (inclusive) shall be treated as applying only to the shares which are held by the approved depository in which that person appears to be interested and not (so far as that person's apparent interest is concerned) to any other shares held by the approved depository.

77.2 While the member on which a notice pursuant to section 793 of the 2006 Act is served is an approved depository, the obligations of the approved depository as a member will be limited to disclosing to the Company any information relating to a

person who appears to be interested in the shares held by it which has been recorded by it in accordance with the arrangement under which it was appointed as an approved depositary.

78. DISCLOSURE OF INTERESTS - DEFINITIONS

For the purposes of articles 74 to 77 (inclusive):

- 78.1 a person, other than the member holding a share, shall be treated as appearing to be interested in that share if:
- 78.1.1 the member has informed the Company that the person is, or may be, so interested; or
 - 78.1.2 the Company (after taking account of any information obtained from the member or, pursuant to a notice under section 793 of the 2006 Act, from anyone else) knows or has reasonable cause to believe that the person is, or may be, so interested;
- 78.2 "**interested**" shall be construed in the same way as it is construed for the purpose of section 793 of the 2006 Act;
- 78.3 reference to a person having failed to give the Company the information required by a notice, or being in default as regards supplying such information, includes reference to his having failed or refused to give all or any part of it and reference to his having given information which he knows to be false in a material particular or having recklessly given information which is false in a material particular;
- 78.4 the "**prescribed period**" means the period given for reply in the notice issued pursuant to section 793 of the 2006 Act;
- 78.5 an "**excepted transfer**" means, in relation to any shares held by a member:
- 78.5.1 a transfer pursuant to the acceptance of a takeover offer for the Company (within the meaning of the 2006 Act);
 - 78.5.2 a transfer in consequence of a sale made through a recognised investment exchange (as defined in the Financial Services and Markets Act 2000) or any other stock exchange outside the United Kingdom on which the Company's shares of the same class as the default shares are normally traded; or

78.5.3 a transfer which is shown to the satisfaction of the board to be made in consequence of a sale of the whole of the beneficial interest in the shares to a person who is unconnected with the member and with any other person appearing to be interested in the shares.

79. SECTIONS 794 AND 795

Nothing contained in these articles shall limit the powers of the Company under sections 794 and 795 of the 2006 Act.

NUMBER OF DIRECTORS

80. NUMBER

Unless and until otherwise determined by the Company by ordinary resolution there shall be no maximum number of directors, but the number of directors shall not be less than two.

ALTERNATE DIRECTORS

81. APPOINTMENT

81.1 Any director (other than an alternate director) may, by notice sent to or received at the office or at an address specified by the Company for the purpose of communication by electronic means, or in any other manner approved by the board, appoint any other director or any other person who is approved by the board and is willing to act to be his alternate. No appointment of an alternate director who is not already a director shall be effective until his consent to act as a director has been received at the office or at an address specified by the Company for the purpose of communication by electronic means and his appointment has been approved by the board.

81.2 An alternate director shall not be required to hold any shares in the Company.

82. REVOCATION OF APPOINTMENT

82.1 A director may, at any time, by notice sent to or received at the office or at an address specified by the Company for the purpose of communication by electronic means, revoke the appointment of his alternate director and, subject to the provisions of article 81, appoint another person in his place.

82.2 If a director ceases to hold the office of director or if he dies, the appointment of his alternate director shall then also cease. However, if any director retires but is reappointed at the meeting at which such retirement takes effect, any valid

appointment of an alternate director which was in force immediately before his retirement shall continue to operate after his reappointment as if he had not so retired.

82.3 The appointment of an alternate director shall cease on the happening of any event which, if he was a director otherwise appointed, would cause him to vacate office.

83. PARTICIPATION IN BOARD MEETINGS

83.1 Every alternate director shall (subject to him giving to the Company an address at which notices may be served on him) be entitled to receive notice of all meetings of the board and all committees of which his appointor is a member.

83.2 In the absence from such meetings of his appointor, an alternate director shall be entitled to attend and vote at such meetings and to exercise all the powers, rights, duties and authorities of his appointor.

83.3 A director acting as alternate director shall have, in addition to his own vote, a separate vote at board and committee meetings for each director for whom he acts as alternate director; however, he shall count as only one director for the purpose of determining whether a quorum is present.

84. RESPONSIBILITY

Every person acting as an alternate director shall be deemed to be an officer of the Company, shall alone be responsible for his own acts and defaults, and shall not be deemed to be the agent of his appointor.

85. REMUNERATION AND EXPENSES

An alternate director shall not be entitled as against the Company to any fees for his services as an alternate. An alternate director shall be paid by the Company such expenses as might properly have been repaid to him if he had been a director.

POWERS OF THE BOARD

86. POWERS OF THE BOARD

86.1 Subject to the provisions of the Acts, the memorandum of association of the Company and these articles and to any directions given by special resolution of the Company, the business of the Company shall be managed by the board which may exercise all the powers of the Company whether relating to the management of the business or not.

86.2 No alteration of the memorandum of association or of these articles and no special resolution of the Company shall invalidate any prior act of the board which would have been valid if such alteration had not been made or such special resolution had not been passed.

86.3 The provisions contained elsewhere in these articles as to any specific power of the board shall not be deemed to limit the general powers given by this article 86.

87. POWERS OF DIRECTORS IF LESS THAN MINIMUM REQUIRED NUMBER

If the number of directors is less than the minimum for the time being prescribed by these articles, the remaining director or directors shall only act for the purpose of appointing an additional director or directors to make up such minimum or to convene a general meeting of the Company for the purpose of making such appointment. If there is no director or if no director or directors are able or willing to act, then any two members may summon a general meeting for the purpose of appointing directors.

88. EXERCISE OF VOTING RIGHTS

The board may exercise or cause to be exercised the voting rights conferred by shares in any other company held or owned by the Company, or any power of appointment to be exercised by the Company, in such manner and in all respects as it thinks fit (including the exercise of the voting rights or power of appointment in favour of the appointment of any director as a director or other officer or employee of such company or in favour of the payment of remuneration to the directors, officers or employees of such company).

89. CORPORATE MEMBERS

The board may at any time require a corporate member to furnish any information, supported (if the board so requires) by a statutory declaration, which it may consider necessary for the purpose of determining whether or not such member is a close company within the meaning of section 414 of the Income and Corporation Taxes Act 1988.

90. PROVISION FOR EMPLOYEES ON CESSATION OR TRANSFER OF BUSINESS

The board may resolve to exercise any power conferred on the Company by the Acts to make provision for the benefit of any person employed or formerly employed by the Company or any of its subsidiaries (or any member of his family, including a spouse or former spouse civil partner or any person who is or was dependent on him) in connection with the cessation or the transfer to any person of the whole or part of the undertaking of the Company or that subsidiary.

91. **OVERSEAS REGISTER**

Subject to the provisions of the Acts, the board may exercise the powers conferred on the Company with regard to the keeping of an overseas or local or other register and may make and vary such regulations as it thinks fit in respect of the keeping of any such register.

92. **BORROWING POWERS**

The board may exercise all the powers of the Company to borrow money and to mortgage or charge all or any part of its undertaking, property and assets (both present and future) and uncalled capital and to issue debentures and other securities, whether outright or as collateral security for any debt, liability or obligation of the Company or of any third party.

93. **LIMIT TO BORROWING POWERS**

93.1 The board shall restrict the borrowings of the Company and exercise all voting and other rights or powers of control exercisable by the Company in relation to its subsidiary undertakings so as to secure (but as regards subsidiary undertakings only so far as by such exercise it can secure) that the aggregate principal amount outstanding at any time in respect of all borrowings by the Group (exclusive of any borrowings which are owed by one Group company to another Group company) after deducting the amount of cash deposited will not, without the previous authority of the Company in general meeting, exceed the greater of:

93.1.1 £750 million; or

93.1.2 twice the adjusted capital and reserves; or

93.1.3 any higher limit fixed by ordinary resolution of the Company which is applicable at the relevant time.

93.2 In this article:

93.2.1 **"adjusted capital and reserves"** means the aggregate of:

93.2.1.1 the amount paid up on the allotted share capital of the Company; and

93.2.1.2 the amounts standing to the credit of the reserves of the Group (including share premium account, capital redemption reserve and other reserves), after adding or deducting any balance standing to the credit or debit of the Group's profit and loss account,

- 93.2.1.3 all as shown in the relevant balance sheet but after:
- 93.2.1.4 making such adjustments as may be appropriate in respect of:
- (a) any variation in the amount of the paid up share capital, the share premium account or capital redemption reserve since the date of the relevant balance sheet and so that for this purpose if any proposed allotment of shares by the Company for cash has been underwritten or agreed to be subscribed then these shares shall be deemed to have been allotted and the amount (including any premium) of the subscription moneys payable (not being moneys payable later than six months after the date of allotment) shall be deemed to have been paid up on the date when the issue of the shares was underwritten or agreed to be subscribed (or if the underwriting or subscription agreement was conditional, the date on which it became unconditional);
 - (b) any undertaking which was not a subsidiary undertaking at the date of the relevant balance sheet but which would be a subsidiary undertaking if group accounts were prepared as at the relevant time (and as if such time were the end of the Company's financial year) or any undertaking which was a subsidiary undertaking but which would no longer be so if group accounts were to be so prepared at the relevant time; and
 - (c) any variation in the interest of the Company in another Group company since the date of the relevant balance sheet;
- 93.2.1.5 excluding (so far as not already excluded) minority and other outside interests in any subsidiary undertaking;
- 93.2.1.6 deducting the amount of any distribution declared, recommended or made by any Group company to a person other than another Group company out of profits accrued up

to and including the date of (and to the extent not provided for in) the relevant balance sheet;

93.2.1.7 adding a sum equal to £244.1 million, being the amount of goodwill written off to retained earnings as at 1 January 2004 in relation to subsidiaries acquired prior to 31st December 1997;

93.2.1.8 making such other adjustments (if any) as the board may consider appropriate or necessary and as are approved by the auditors;

93.2.2 "**borrowings**" include the following except in so far as otherwise taken into account:

93.2.2.1 the principal amount of any debenture (whether secured or unsecured) of a Group company;

93.2.2.2 the outstanding amount raised by acceptances under an acceptance credit or bills facility opened by a bank or acceptance house on behalf of or in favour of a Group company, excluding acceptances of trade bills relating to goods purchased in the ordinary course of trading;

93.2.2.3 the nominal amount of any share capital and the principal amount of any debenture or borrowing, the beneficial interest in which is not owned by a Group company, to the extent that their payment or repayment is the subject of a guarantee or indemnity by a Group company;

93.2.2.4 the principal amount of any redeemable share capital (not being equity share capital) of any subsidiary undertaking owned otherwise than by a Group company;

93.2.2.5 any fixed or minimum premium payable on final repayment of any borrowing or deemed borrowing; and

93.2.2.6 any fixed amount in respect of a finance lease payable by any Group company which would be shown at the relevant time as an obligation in a balance sheet and prepared in accordance with the accounting principles used in the preparation of the relevant balance sheet and for this purpose

"finance lease" means a contract between a lessor and a Group company as lessee or sub-lessee where substantially all the risks and rewards of the ownership of the asset leased or sub-leased are to be borne by the lessee or sub-lessee,

93.2.2.7 but exclude the following:

93.2.2.8 borrowings incurred by a Group company for the purpose of repaying within six months of the borrowing all or part of any borrowings made by it or another Group company, pending their application for that purpose during that period;

93.2.2.9 borrowing incurred by a Group company to finance a contract where a part of the price receivable under the contract by that or another Group company is guaranteed or insured by any government, governmental agency or body or by a person (not being a Group Company) carrying on the business of providing credit insurance up to an amount equal to that part of the price which is guaranteed or insured;

93.2.2.10 a proportionate amount of the borrowings of a Group company which is not a wholly-owned subsidiary of the Company corresponding to the minority or outside interest in it;

93.2.2.11 borrowings of an undertaking which was not a subsidiary undertaking at the date of the relevant balance sheet, to the extent that those borrowings do not exceed its borrowings outstanding on the date when it became a Group company but only until six months after the date on which the undertaking became a subsidiary undertaking; ~~and~~

93.2.2.12 amounts payable under any hire-purchase agreement, credit sale agreement, operating lease or similar agreement which is not a finance lease for the purposes of article 93.2.2.6 above; and

93.2.2.13 lease obligations to which any member of the Group is a party which would be shown as a liability in a balance sheet prepared in accordance with International Financial Reporting Standard ('IFRS') 16 Leases or with any then current

accounting principles used in the preparation of the relevant
balance sheet;

- 93.2.3 "**cash deposited**" means an amount equal to the aggregate for the time being of all cash deposits with any bank or other person (not being a Group company), (whether on current account or otherwise), the realisable value of certificates of governments and companies or other readily realisable deposits owned by any Group company except that in the case of any such items owned by a Group company which is not a wholly-owned subsidiary of the Company, there shall be excluded a proportionate amount of those items corresponding to the minority or outside interests in it;
- 93.2.4 "**Group**" means the Company and its subsidiary undertakings from time to time;
- 93.2.5 "**Group company**" means any undertaking in the Group; and
- 93.2.6 "**relevant balance sheet**" means the audited consolidated balance sheet dealing with the state of affairs of the Company and its subsidiary undertakings comprised in the latest group accounts; and if the Company should prepare its audited consolidated balance sheet on the basis of one accounting convention and a supplementary balance sheet on the basis of another, the audited consolidated balance sheet shall be taken as the relevant balance sheet.
- 93.2.7 For the purposes of any calculation under this article:
- 93.2.7.1 a borrowing denominated or repayable or any cash deposited, in a currency other than sterling shall be translated into sterling:
- (a) at the London exchange rate for the date as at which the calculation is being made; or
 - (b) if it would result in a lower figure, at the London exchange rate on the date of the relevant balance sheet,
- 93.2.7.2 and for this purpose the "**London exchange rate**" for any date is the spot rate of exchange, quoted at or about

11.00 a.m. on the business day before that date by a bank in London selected by the board; and

93.2.7.3 where under the terms of any borrowing the amount of money that would be required to discharge its principal amount in full if it fell to be repaid (at the option of the borrower or by reason of default) on the date as at which the calculation is being made is less than the amount that would otherwise be taken into account in respect of that borrowing for the purpose of this article, the amount of the borrowing to be taken into account shall be the lesser amount.

93.2.8 The limit imposed under article 93.2.7 above shall be deemed not to have been breached until the amount of borrowings has exceeded that limit for 30 consecutive days. This article overrides all other provisions of this article.

93.2.9 A certificate or report by the Company's auditors:

93.2.9.1 as to the amount of adjusted capital and reserves or the amount of borrowings; or

93.2.9.2 to the effect that the limit imposed under this article was not exceeded or breached at a particular date,

93.2.10 shall be conclusive evidence as to that amount or fact.

93.2.11 If the Company has joint auditors, references in this article to the Company's auditors are to any of the joint auditors.

93.2.12 No lender or other person dealing with any Group company need enquire whether the limit imposed under article 93.2.7 above has been or will be complied with.

93.2.13 A borrowing or security resulting in a breach of the limit shall not be void nor shall it be voidable at the instance of the Company or any other Group company.

DELEGATION OF DIRECTORS' POWERS

94. POWERS OF EXECUTIVE DIRECTORS

The board may from time to time delegate or entrust to and confer upon any director holding executive office such of its powers, authorities and discretions (with power to sub-delegate) for such time, on such terms and subject to such conditions as it thinks fit. It may confer such powers either collaterally with, or to the exclusion of and in substitution for, all or any of the powers of the board in that respect, and may from time to time revoke, withdraw, alter or vary all or any of such powers.

95. DELEGATION TO COMMITTEES

95.1 The board may delegate any of its powers, authorities and discretions (with power to sub-delegate) (including powers or discretions relating to the remuneration of or benefits given to the directors) for such time, on such terms and subject to such conditions as it thinks fit to any committee consisting of one or more directors and (if thought fit) one or more other persons (provided that a majority of the members of a committee shall be directors or alternate directors and no resolution of a committee shall be effective unless a majority of those present when it was passed are directors or alternate directors). The board may confer such powers either collaterally with, or to the exclusion of and in substitution for, all or any of the powers of the board in that respect, and may from time to time revoke, withdraw, alter or vary all or any of such powers, and discharge any such committee in whole or in part.

95.2 All committees shall, in the exercise of the powers delegated to them and in the transaction of business, conform to any mode of proceedings and regulations which may be prescribed by the board. Subject to that, the proceedings of any committee shall be governed by such of these articles as regulate the proceedings of the board, so far as they are capable of applying.

95.3 References in these articles to committees include sub-committees permitted under these articles.

96. LOCAL AND DIVISIONAL MANAGEMENT

96.1 The board may establish any local or divisional boards or agencies for managing any of the affairs of the Company in any locality in relation to any business, and it may appoint any person to be a member of such local or divisional board, or a manager or agent, and may fix his remuneration.

96.2 The board may delegate to any local or divisional board, manager or agent so appointed any of its powers, authorities and discretions (with power to sub-delegate) and may authorise the members for the time being of any such local or divisional board, or any of them, to fill up any vacancies and to act even though there are vacancies; and any such appointment or delegation may be made for such time, on such terms and subject to such conditions as the board thinks fit. The board may confer such powers either collaterally with, or to the exclusion of and in substitution for, all or any of the powers of the board in that respect, and may from time to time revoke, withdraw, alter or vary all or any of such powers.

96.3 Subject to any terms and conditions expressly prescribed by the board, the proceedings of any local or divisional board or agency with two or more members shall be governed by such of these articles as regulate the proceedings of the board, so far as they are capable of applying.

97. **POWER OF ATTORNEY**

The board may, by power of attorney or otherwise, appoint any person or persons to be the agent of the Company and may delegate to any such person or persons any of its powers, authorities and discretions (with power to sub-delegate), in each case for such purposes and for such time, on such terms (including, but not limited to, remuneration and the protection and convenience of persons dealing with the agent) and subject to such conditions as it thinks fit. The board may confer such powers either collaterally with, or to the exclusion of and in substitution for, all or any of the powers of the board in that respect, and may from time to time revoke, withdraw, alter or vary all or any of such powers.

APPOINTMENT AND RETIREMENT OF DIRECTORS

98. **POWER OF THE COMPANY TO APPOINT DIRECTORS**

98.1 Subject to the provisions of the Acts and of these articles, the Company may by ordinary resolution appoint any person who is willing to act as a director, either to fill a vacancy or as an addition to the existing board.

98.2 No person (other than a director retiring in accordance with these articles) shall be appointed or re-appointed a director at any general meeting unless:

98.2.1 he is recommended by the board; or

98.2.2 not less than seven (7) nor more than forty-two (42) days before the date appointed for the meeting there has been given to the Company, by a member (other than the person to be proposed) entitled to vote at the

meeting, notice of his intention to propose a resolution for the appointment of that person, stating the particulars which would, if he were so appointed, be required to be included in the Company's register of directors and a notice executed by that person of his willingness to be appointed.

99. POWER OF THE BOARD TO APPOINT DIRECTORS

99.1 Without prejudice to the power of the Company to appoint any person to be a director pursuant to these articles but subject to the provisions of the Acts and of these articles, the board may, at any time, appoint any person who is willing to act as a director, either to fill a vacancy or as an addition to the existing board.

99.2 Any director so appointed shall (subject to the provisions of article 95 and unless he is re-elected during such meeting) hold office only until the dissolution of the annual general meeting of the Company next following such appointment.

100. APPOINTMENT OF EXECUTIVE DIRECTORS

100.1 Subject to the provisions of the Acts, the board may from time to time appoint one or more of its body to hold any employment or executive office for such period and on such terms as the board may determine; and (without prejudice to any claim for damages for breach of any contract of service between the director and the Company and to any claim which may arise by operation of law) the board may revoke or terminate any such appointment.

100.2 A chief executive, managing director or other executive director who ceases to hold the office of director from any cause shall automatically cease to be a managing or executive director immediately.

101. VOTING ON RESOLUTION FOR APPOINTMENT

A resolution for the appointment of two or more persons as directors by a single resolution shall be void unless an ordinary resolution that it shall be so proposed has first been agreed to by the meeting without any vote being given against it.

102. RETIREMENT

102.1 At each annual general meeting any director then in office who:

102.1.1 has been appointed by the board since the previous annual general meeting; or

102.1.2 at the date of the notice convening the annual general meeting had held office for more than 30 months since he was appointed or last re-appointed by the Company in general meeting,

shall retire from office but shall be eligible for re-appointment.

102.2 A retiring director shall (unless he is removed from office or his office is vacated in accordance with these articles) retain office until the close of the meeting at which he retires or (if earlier) when a resolution is passed at that meeting not to fill the vacancy or to appoint another person in his place or the resolution to re-appoint him is put to the meeting and lost.

102.3 If the Company, at any meeting at which a director retires in accordance with these articles, does not fill the office vacated by such director, the retiring director, if willing to act, shall be deemed to be re-appointed, unless at the meeting a resolution is passed not to fill the vacancy or to appoint another person in his place or unless the resolution to re-appoint him is put to the meeting and lost.

103. DIRECTORS SUBJECT TO RETIREMENT

Subject to the provisions of the Acts and of these articles, the directors to retire at each annual general meeting shall exclude any director appointed after the date of any notice convening the annual general meeting.

104. POSITION OF RETIRING DIRECTOR

A director who retires at an annual general meeting may, if willing to act, be reappointed. If he is not reappointed or is not deemed to have been reappointed, he shall retain office until the meeting appoints someone in his place or, if it does not do so, until the end of the meeting.

105. DEEMED REAPPOINTMENT

At any general meeting at which a director retires by rotation, the Company may fill the vacancy. If it does not do so, the retiring director shall, if willing, be deemed to have been reappointed, unless it is expressly resolved not to fill the vacancy or a resolution for the reappointment of the director is put to the vote of the meeting and lost.

REMOVAL AND DISQUALIFICATION OF DIRECTORS

106. **REMOVAL BY ORDINARY RESOLUTION**

In addition to any power of removal conferred by the Acts and without prejudice to any claim for damages which he may have for breach of any contract of service between him and the Company and to any claim which may arise by operation of law, the Company may by ordinary resolution remove any director before the expiration of his period of office; and, subject to the provisions of the Acts and of these articles, the Company may by ordinary resolution appoint another person who is willing to act to be a director in his place.

107. **VACATION OF OFFICE BY DIRECTOR**

107.1 Without prejudice to the provisions for retirement contained in these articles, the office of a director shall be vacated if:

107.1.1 he resigns by notice sent to or received at the office or at an address specified by the Company for the purposes of communication by electronic means or tendered at a board meeting;

107.1.2 he ceases to be a director by virtue of any provision of the Acts, is removed from office pursuant to these articles or becomes prohibited by law from being a director;

107.1.3 he becomes bankrupt, has an interim receiving order made against him, makes any arrangement or composition with his creditors generally or applies to the court for an interim order under the Insolvency Act 1986 in connection with a voluntary arrangement under that Act;

107.1.4 he is or may be suffering from mental disorder or is otherwise incapable of running his affairs and either:

107.1.4.1 an order is made by any court or official having jurisdiction for the appointment of a receiver, curator bonis or other person to exercise powers with respect to his property and affairs; or

107.1.4.2 he is admitted to hospital following an application for admission for treatment under the Mental Health Act 1983 or any similar legislation in any other jurisdiction,

and the board resolves that his office be vacated;

107.1.5 both he and his alternate director (if any) appointed pursuant to the provisions of these articles have been absent, without the permission of

the board, from board meetings for six consecutive months, and the board resolves that his office be vacated;

107.1.6 his contract for his services as a director expires or is terminated for any reason and is neither renewed nor a new contract granted within 14 days and the board so resolves; or

107.1.7 (without prejudice to any claim for damages which he may have for breach of any contract of service between him and the Company and to any claim which may arise by operation of law) he is removed from office by a notice addressed to him at his last known address and signed by all his co-directors. An alternate director appointed by the director to whom such notice is being given and acting in his capacity as such shall not be required to sign such notice; and a director and any alternate director appointed by him and acting in his capacity as such shall constitute a single director for this purpose, so that the signature of either of them on such notice shall be sufficient.

107.2 If the office of a director is vacated for any reason, he shall cease to be a member of any committee.

107.3 A resolution of the board declaring a director to have vacated office under the terms of this article 107 shall be conclusive as to the fact and grounds of vacation stated in the resolution.

REMUNERATION OF NON-EXECUTIVE DIRECTORS

108. ORDINARY REMUNERATION

The directors (other than any director who for the time being holds an executive office or employment with the Company or a subsidiary of the Company) shall be paid out of the funds of the Company by way of remuneration for their services as directors such fees not exceeding in aggregate £1,000,000¹ per annum (or such larger sum as the Company may, by ordinary resolution, determine) as the directors may decide to be divided among them in such proportion and manner as they may agree or, failing agreement, equally. Any fee payable under this article shall be distinct from any remuneration or other amounts payable to a director under other provisions of these articles and shall accrue from day to day.

¹ Amended by an ordinary resolution passed at the Annual General Meeting 24 May 2018.

109. **SPECIAL REMUNERATION**

109.1 The board may grant special remuneration to any director who performs any special or extra services to or at the request of the Company.

109.2 Such special remuneration may be paid by way of lump sum, salary, commission, participation in profits or otherwise as the board may decide in addition to any remuneration payable under or pursuant to any other of these articles

REMUNERATION OF EXECUTIVE DIRECTORS

110. **REMUNERATION OF EXECUTIVE DIRECTORS**

The salary or remuneration of any director appointed to hold any employment or executive office in accordance with the provisions of these articles shall be such as the board may from time to time determine, and may be either a fixed sum of money, or may altogether or in part be governed by business done or profits made or otherwise determined by the board.

DIRECTORS' EXPENSES

111. **EXPENSES**

Each director shall be entitled to be repaid all reasonable travelling, hotel and other expenses properly incurred by him in the performance of his duties as director, including any expenses incurred in attending meetings of the board or of any committees or general meetings or separate meetings of the holders of the shares or debentures of the Company.

DIRECTORS' INTERESTS

112. **DIRECTORS' INTERESTS IN TRANSACTIONS OR ARRANGEMENTS WITH THE COMPANY**

112.1 Provided that articles 112.2 and 113 are complied with, a director, despite his office:

112.1.1 may enter into or otherwise be interested in any transaction or arrangement with the Company or in which the Company is otherwise (directly or indirectly) interested;

112.1.2 may hold any other office or place of profit under the Company (except that of auditor or auditor of a subsidiary of the Company) in conjunction with the office of director and may act by himself or through his firm in a professional capacity to the Company and he or his firm shall be entitled to remuneration for professional services as if he were not a director;

- 112.1.3 may be a director or other officer of, or employed by, or a party to any transaction or arrangement with, or otherwise interested in, any company promoted by the Company or in which the Company is otherwise (directly or indirectly) interested or as regards which the Company has any powers of appointment; and
- 112.1.4 shall not be liable to account to the Company for any profit, remuneration or other benefit realised by any such office, employment, transaction or arrangement and no such transaction or arrangement shall be avoided on the grounds of any such interest or benefit.
- 112.2 Other than as provided in this article 112.2, a director shall not vote on, or be counted in the quorum in relation to, any resolution of the directors concerning any transaction or arrangement to which the Company is or is to be a party and in which he (together with any person connected with him as detailed in article 112.7) is to his knowledge materially interested, directly or indirectly (otherwise than by virtue of his interests in shares or debentures or other securities of, or otherwise in or through, the Company). This prohibition shall not apply to a director in respect of a resolution:
- 112.2.1 relating to the giving of any guarantee, security or indemnity in respect of:
- 112.2.1.1 money lent or obligations incurred by him or by any other person at the request of or for the benefit of the Company or any of its subsidiary undertakings; or
- 112.2.1.2 a debt or obligation of the Company or any of its subsidiary undertakings for which he himself has assumed responsibility in whole or in part, either alone or jointly with others, under a guarantee or indemnity or by the giving of security;
- 112.2.2 where the Company or any of its subsidiary undertakings is offering securities in which offer he is or may be entitled to participate as a holder of securities;
- 112.2.3 involving another company in which he (and any person connected with him) has a direct or indirect interest of any kind (including an interest by holding any position, or by holding an interest in shares, in that company). Provided that this article 112.2.3 shall not apply if the director knows that he (and any person connected with him) holds an interest in shares (within the meaning set out in Part 22 of the 2006 Act)

representing one per cent or more of either any class of equity share capital, or the voting rights, in such company (excluding any shares of that class, or any voting rights attached to shares, which are held as treasury shares);

112.2.4 relating to an arrangement for the benefit of the employees of the Company or any of its subsidiary undertakings which does not award him any privilege or benefit not generally awarded to the employees to whom such arrangement relates; or

112.2.5 concerning:

112.2.5.1 insurance which the Company proposes to maintain or purchase for the benefit of directors or for the benefit of persons including directors; or

112.2.5.2 indemnities in favour of directors; or

112.2.5.3 the funding of expenditure by one or more directors on defending proceedings against such director or them or doing anything to enable such director or directors to avoid incurring such expenditure.

112.3 A director shall not vote or be counted in the quorum on any resolution of the directors concerning his own appointment (including fixing or varying the terms of his appointment or its termination) as the holder of any office or place of profit with the Company or any company in which the Company is interested. Where proposals are under consideration concerning the appointment (including fixing or varying the terms of appointment or its termination) of two or more directors to offices or places of profit with the Company or any company in which the Company is interested, such proposals may be divided and a separate resolution considered in relation to each director. In such case, each of the directors concerned (if not otherwise debarred from voting under this article 112.3) shall be entitled to vote (and be counted in the quorum) in respect of each resolution, except that concerning his own appointment.

112.4 If any question arises at any meeting as to the materiality of a director's interest (other than the chairman of the meeting's interest) or as to the entitlement of any director (other than the chairman of the meeting) to vote or to be counted in a quorum, and such question is not resolved by his voluntarily agreeing to abstain from voting or being counted in the quorum, such question shall be referred to the chairman of the meeting. The chairman of the meeting's ruling in relation to the director concerned

shall be final and conclusive (except where it subsequently becomes apparent that the nature or extent of the interests of the director concerned have not been fairly disclosed).

112.5 If any question arises at any meeting as to the materiality of the chairman of the meeting's interest or as to the entitlement of the chairman of the meeting to vote or to be counted in a quorum, and such question is not resolved by his voluntarily agreeing to abstain from voting or being counted in the quorum, such question shall be decided by resolution of the directors or committee members present at the meeting (excluding the chairman). The majority vote of the directors or committee members shall be final and conclusive (except where it subsequently becomes apparent that the nature or extent of the interests of the chairman of the meeting have not been fairly disclosed).

112.6 Subject to the provisions of the Acts, the Company may by ordinary resolution suspend or relax the provisions of this article 112, either generally or in respect of any particular matter, or ratify any transaction not duly authorised by reason of a contravention of this article 112.

112.7 For the purposes of this article 112.7:

112.7.1 sections 252-255 of the 2006 Act shall be applied to determine whether a person is connected with a director;

112.7.2 an interest of a person who is connected with a director shall be treated as an interest of the director;

112.7.3 in relation to an alternate, an interest of his appointor shall be treated as an interest of the alternate, in addition to any interest which the alternate otherwise has; and

112.7.4 without prejudice to article 112.7.3, the provisions of this article 112.7.4 shall apply to an alternate director as if he were a director otherwise appointed.

113. **DIRECTORS' INTERESTS OTHER THAN IN RELATION TO TRANSACTIONS OR ARRANGEMENTS WITH THE COMPANY**

113.1 For the purposes of this article 113 and article 114:

"Relevant Situation" means a situation or matter in which a director has a direct or indirect interest that conflicts, or possibly may conflict, with the interests of the

Company (including, without limitation, in relation to the exploitation of any property, information or opportunity, whether or not the Company could take advantage of it) but excludes (i) any situation or matter which cannot reasonably be regarded as likely to give rise to a conflict of interest and (ii) any conflict of interest arising in relation to a transaction or arrangement with the Company;

"Independent Directors" means, in relation to any resolution of the board or of a committee of the board concerning a Relevant Situation, the directors excluding any Interested Director;

"Interested Director" means, in relation to any Relevant Situation, any director interested in that Relevant Situation; and

any reference to a conflict of interest includes a conflict of interest and duty and a conflict of duties.

113.2 If a Relevant Situation arises:

113.2.1 from the appointment or proposed appointment of a person as a director of the Company, the Independent Directors may resolve to authorise the appointment of the director and the Relevant Situation on such terms as they may determine; or

113.2.2 in circumstances other than in article 113.2.1 the Independent Directors may resolve to authorise the Relevant Situation and the continuing performance by the Interested Director of his duties on such terms as they may determine.

113.3 No Interested Director shall vote or be counted in the quorum in relation to any resolution referred to in article 113.2.

113.4 Any terms determined by the Independent Directors under article 113.2 may be imposed at the time of authorisation or may be imposed or varied subsequently and may include (without limitation):

113.4.1 whether the Interested Director(s) may vote (or be counted in the quorum at a meeting) in relation to any resolution relating to the Relevant Situation;

113.4.2 the exclusion of the Interested Director(s) from all information and discussion by the Company of the Relevant Situation; and

- 113.4.3 (without prejudice to the general obligations of confidentiality) the application to the Interested Director(s) of a strict duty of confidentiality to the Company for any confidential information of the Company in relation to the Relevant Situation.
- 113.5 An Interested Director must act in accordance with any terms determined by the Independent Directors under article 113.2.
- 113.6 Except as specified in article 113.2, any proposal made to the directors and any authorisation by the directors in relation to a Relevant Situation shall be dealt with in the same way as any other matter may be proposed to and resolved upon by the directors in accordance with the provisions of these Articles.
- 113.7 Any authorisation of a Relevant Situation given by the Directors under article 113.2 may provide that, where the Interested Director obtains (other than through his position as a director) information that is confidential to a third party, he will not be obliged to disclose it to the Company or to use it in relation to the Company's affairs in circumstances where to do so would amount to a breach of that confidence.
- 113.8 A director shall not, by reason of his holding office as a director (or of the fiduciary relationship established by holding that office), be liable to account to the Company for any remuneration, profit or other benefit resulting from any Relevant Situation authorised under article 113.2 and no contract shall be liable to be avoided on the grounds of any director having any type of interest authorised under article 113.2.

114. PROVISIONS APPLICABLE TO DECLARATIONS OF INTEREST

- 114.1 An Interested Director shall declare the nature and extent of his interest in a Relevant Situation to the other directors.
- 114.2 A director who is in any way (directly or indirectly) interested in any proposed transaction or arrangement with the Company shall declare the nature and extent of his interest to the other directors.
- 114.3 A director who is in any way (directly or indirectly) interested in a transaction or arrangement that has been entered into by the Company shall declare the nature and extent of his interest to the other directors unless the interest has been declared under article 114.2.
- 114.4 The declaration of interest must, in the case of article 114.3, and may, but need not, in the case of article 114.1 or 114.2, be made:

- 114.4.1 at a meeting of the directors; or
- 114.4.2 by notice to the directors in accordance with section 184 or section 185 of the 2006 Act.
- 114.5 If a declaration of interest proves to be, or becomes, inaccurate or incomplete, a further declaration must be made.
- 114.6 Any declaration of interest required by article 114.1 must be made as soon as is reasonably practicable.
- 114.7 Any declaration of interest required by article 114.2 must be made before the Company enters into the transaction or arrangement.
- 114.8 Any declaration of interest required by article 114.3 must be made as soon as is reasonably practicable. Failure to comply with this requirement does not affect the underlying duty to make the declaration.
- 114.9 A declaration in relation to an interest of which the director is not aware is not required. For this purpose, a director is treated as being aware of matters of which he ought reasonably to be aware.
- 114.10 A director need not declare an interest:
 - 114.10.1 if it cannot reasonably be regarded as likely to give rise to a conflict of interest;
 - 114.10.2 if, or to the extent that, the other directors are already aware of it (and for this purpose the other directors are treated as aware of anything of which they ought reasonably to be aware); or
 - 114.10.3 if, or to the extent that, it concerns terms of his service contract that have been or are to be considered by a meeting of the directors or by a committee of the directors appointed for the purpose under the articles.

DIRECTORS' GRATUITIES AND BENEFITS

115. BENEFITS

- 115.1 The board may exercise all the powers of the Company to provide:
 - 115.1.1 pensions or other retirement or superannuation benefits;
 - 115.1.2 death or disability benefits; or

115.1.3 other allowances or gratuities,

by insurance or otherwise, for any person who is, or has at any time been, a director of or employed by or in the service of the Company or any company which is a subsidiary or associated company of the Company, or is allied to or associated with the Company or any such subsidiary, or any predecessor in business of the Company or any such subsidiary.

115.2 The board may also exercise the powers of the Company to extend these arrangements to any family member of such person (including a spouse or former spouse or a civil partner) or any person who is, or was, dependent on him or any person otherwise beneficially entitled to any such benefit referred to in article 115.1.

115.3 For such purpose, the board may establish, maintain, subscribe and contribute to any scheme, trust or fund and pay premiums. The board may procure any of these matters to be done by the Company, either alone or in conjunction with any other person.

115.4 Any director or former director shall be entitled to receive and retain for his own benefit any pension or other benefit provided under this article 115 and shall not be obliged to account for it to the Company.

PROCEEDINGS OF THE BOARD AND COMMITTEES

116. BOARD MEETINGS

Subject to the provisions of these articles, the board may meet for the despatch of business, adjourn and otherwise regulate its proceedings as it thinks fit.

117. NOTICE OF BOARD MEETINGS

Notice of a board meeting may be given to a director personally or by word of mouth or given in writing or by electronic means to him at such address as he may from time to time specify for this purpose (or if he does not specify an address, at his last known address). A director may waive notice of any meeting either prospectively or retrospectively.

118. QUORUM

The quorum necessary for the transaction of business may be determined by the board and, until otherwise determined, shall be two directors. A duly convened meeting of the board at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions for the time being vested in or exercisable by the board.

119. **CHAIRMAN OF THE BOARD**

The board may appoint one of its body as chairman to preside at every board meeting at which he is present and one or more deputy chairmen, and determine the period for which he is or they are to hold office (and may at any time remove him or them from office). If no such chairman of the board or deputy chairman is elected, or if at any meeting neither the chairman of the board nor a deputy chairman is present within 15 minutes of the time appointed for commencement of the meeting, the directors and (in the absence of their appointors) alternate directors present shall choose one of their number to be chairman of such meeting. In the event of two or more deputy chairmen being present, the senior of them shall act as chairman of the meeting, seniority being determined by length of office since their last appointment or reappointment. As between two or more who have held office an equal length of time, the deputy chairman to act as chairman of the meeting shall be decided by those directors and (in the absence of their appointors) alternate directors present. Any chairman of the board or deputy chairman may also hold executive office in the Company.

120. **VOTING**

Questions arising at any meeting shall be determined by a majority of votes. In the case of an equality of votes, the chairman of the meeting shall have a second or casting vote.

121. **PARTICIPATION BY TELEPHONE**

Provided that all persons participating in the meeting are able to hear and speak to each other throughout such meeting, any director, directors or alternate may validly participate in a meeting of the board or a committee through the medium of one or more conference telephones or similar form of communications equipment. A person so participating shall be deemed to be present in person at the meeting and shall accordingly be counted in a quorum and be entitled to vote. Subject to the Acts, all business transacted in such manner by the board or a committee shall, for the purposes of these articles, be deemed to be validly and effectively transacted at a meeting of the board or a committee, even though fewer than two directors are physically present at the same place. Such a meeting shall be deemed to take place where the largest group of those participating is assembled or, if there is no such group, where the chairman of the meeting then is.

122. **RESOLUTION IN WRITING**

A resolution in writing signed by all the directors (not being less than a quorum), or by all members of a committee, shall be as valid and effective for all purposes as a resolution duly passed at a meeting of the board (or committee, as the case may be). The resolution in writing may consist of several documents in the same form, each signed by one or more of

the directors or members of the relevant committee. Such a resolution need not be signed by an alternate director if it is signed by his appointor, and a resolution signed by an alternate need not also be signed by his appointor.

123. VALIDITY OF PROCEEDINGS OF THE BOARD OR COMMITTEE

All acts done by a meeting of the board, or of a committee, or by any person acting as a director, alternate director or member of a committee shall, even though it is afterwards discovered that:

123.1 there was some defect in the appointment of any person or persons acting as such;
or

123.2 they or any of them were or was disqualified from holding office or not entitled to vote, or had in any way vacated their or his office,

be as valid as if every such person had been duly appointed, and was duly qualified, and had continued to be a director, alternate or member of a committee and entitled to vote.

SECRETARY

124. SECRETARY

124.1 Subject to the provisions of the Acts, the board shall appoint a secretary and shall have power to appoint one or more persons to be an assistant or deputy secretary at such remuneration and on such terms and conditions as it thinks fit. Without prejudice to any claim for damages which he may have for breach of any contract of service between him and the Company and to any claim which may arise by operation of law, the board may from time to time remove any person so appointed from office and appoint another or others in his place.

124.2 Any provision of the Acts or of these articles requiring or authorising a thing to be done by or to a director and the secretary shall not be satisfied by its being done by or to the same person acting both as director and as, or in the place of, the secretary.

124.3 Anything required or authorised to be done by or to the secretary may, if the office is vacant or there is for any other reason no secretary capable of acting, be done by or to any assistant or deputy secretary or, if there be no assistant or deputy secretary capable of acting, by or to any officer of the Company authorised generally or specially in that behalf by the board.

AUTHENTICATION OF DOCUMENTS

125. AUTHENTICATION OF DOCUMENTS

125.1 Any director or the secretary or any person appointed by the board for the purpose shall have power to authenticate:

125.1.1 any documents affecting the constitution of the Company (including its memorandum and articles of association);

125.1.2 any resolutions passed by the Company or the board or a committee;
and

125.1.3 any books, records, documents and accounts relating to the business of the Company,

and to certify copies of them or extracts from them as true copies or extracts, and any such authentication or certification shall be conclusive and binding on all concerned.

125.2 If any books, records, documents and accounts are not kept at the office, the person who holds them shall be deemed to be the person so appointed by the board for the purposes of article 125.1.

125.3 Any books, records, documents and accounts which are held by the Company in electronic form may be authenticated under this article 125 as if they were books, records, documents or accounts held in hard copy form.

MINUTES

126. MINUTES

126.1 The board shall cause minutes to be made, in books kept for the purpose, of:

126.1.1 all appointments of officers made by the board;

126.1.2 all appointments of committees;

126.1.3 the names of directors present at every meeting of the board, committees, the Company or the holders of the shares or debentures of the Company; and

126.1.4 all orders, resolutions and proceedings of such meetings.

126.2 Any such minutes, if purporting to be signed by the chairman of the meeting at which the proceedings were held, or by the chairman of the next succeeding meeting, or the secretary, shall be sufficient evidence of the matters stated in such minutes.

SEALS

127. SAFE CUSTODY

The board shall provide for the safe custody of every seal.

128. APPLICATION OF SEALS

128.1 A seal shall only be used pursuant to the authority of a resolution of the board or of a committee.

128.2 The board may determine who shall sign any document to which a seal is affixed or which is intended to take effect as if executed under seal (or, in the case of share certificates, on which the seal is printed), either generally or in relation to a particular document or type of document. The board may also determine, either generally or in any particular case, that such signature may be dispensed with. Unless otherwise determined by the board:

128.2.1 share certificates and, subject to the provisions of any document constituting the same, certificates issued in respect of any debentures or other securities need not be signed; and

128.2.2 every other document to which a seal is affixed shall be signed by one director and a witness, one director and the secretary or by two directors.

128.3 Nothing in these articles shall require the Company to issue under the seal any certificate or other document which is not by law required to be so issued.

129. OFFICIAL SEAL FOR USE ABROAD

The Company may exercise the powers conferred by the Acts with regard to having an official seal for use abroad, and such powers shall be vested in the board.

130. SECURITIES SEAL

Any seal which is to be used as a securities seal shall be used only for sealing securities issued by the Company, and documents creating or evidencing securities so issued. Any such securities or documents sealed with the securities seal shall not be required to be signed.

CHEQUES, BILLS ELECTRONIC PAYMENTS AND NOTES

131. CHEQUES, BILLS, ELECTRONIC PAYMENTS AND NOTES

The directors may draw, make, accept or endorse, or authorise any other person or persons to draw, make, accept or endorse, any cheques, bills of exchange, promissory notes electronic payments of any kind or other negotiable instruments, provided that every cheque, bill of exchange, promissory note, electronic payments of any kind or other negotiable instrument drawn, made, accepted or endorsed shall be signed by such persons or person as the directors may appoint for the purpose.

DIVIDENDS AND OTHER PAYMENTS

132. DECLARATION OF DIVIDENDS

Subject to the provisions of the Acts and of these articles, the Company may by ordinary resolution declare a dividend to be paid to the members according to their respective rights and interests in the profits of the Company, but no dividend shall exceed the amount recommended by the board.

133. INTERIM DIVIDENDS

133.1 Subject to the provisions of the Acts, the board may, if it considers that the profits of the Company available for distribution justify such payments:

133.1.1 declare and pay interim dividends on the shares of such amounts and on such dates and for such periods as it determines; and

133.1.2 declare and pay the fixed dividend on the shares carrying a fixed dividend on the dates prescribed for the payment of such dividends.

133.2 If the share capital is divided into different classes, the board may pay interim dividends on shares which rank after shares conferring preferred rights with regard to dividend as well as on shares with preferred rights, unless at the time of payment any preferential dividend is in arrears.

133.3 Provided that the board acts in good faith, it shall not incur any liability to the holders of shares conferring preferred rights for any loss they may suffer by the lawful payment of any interim dividend on any shares ranking after those with preferred rights.

134. **ENTITLEMENT TO DIVIDENDS**

134.1 Except as otherwise provided by the rights attached to shares, all dividends shall be declared and paid according to the amounts paid up on the shares in respect of which the dividend is paid on the record date determined by the board in respect of that dividend.

134.2 No amount paid up on a share in advance of a call shall be treated for the purpose of this article 134 as paid up on the share.

134.3 Subject to article 134.2, all dividends shall be apportioned and paid proportionately to the amount paid up on the shares during any portion or portions of the period in respect of which the dividend is paid.

135. **METHOD OF PAYMENT**

135.1 The Company may pay any dividend, interest or other sum payable in respect of a share:

135.1.1 in cash or by cheque, warrant or money order;

135.1.2 by any bank or other funds transfer system;

135.1.3 in respect of shares in uncertificated form, where the Company is authorised to do so by or on behalf of the holder or joint holders, by means of a relevant system (subject always to the facilities and requirements of that relevant system). Without prejudice to the generality of the preceding wording, such payment may include the sending by the Company or by any person on its behalf of an instruction to the Operator of the relevant system to credit the cash memorandum account of the holder or joint holders or, if permitted by the Company, of such person as the holder or joint holders may direct in writing; and/or

135.1.4 by such other means and to or through such person as the holder or joint holders may direct in writing.

135.2 Every such cheque, warrant or money order may be sent:

135.2.1 by post to the registered address of the person entitled to it;

135.2.2 in the case of joint holders (or of two or more persons being jointly entitled to a share by reason of the death or bankruptcy of a member or otherwise by operation of law), to the registered address of that person

whose name stands first in the register (or, in the case of persons so entitled on death or bankruptcy, if their names are not entered in the register, to such of those persons whose surname is first alphabetically);
or

135.2.3 to such person and address as the person or persons entitled may direct in writing.

Every cheque, warrant or money order is sent at the risk of the person entitled to the money represented by it. Without prejudice to the generality of the preceding wording, if any such cheque, warrant or money order has or is alleged to have been lost, stolen or destroyed, the board may, if the person entitled to such cheque, warrant or money order requests it, issue a replacement cheque, warrant or money order (subject to compliance with such conditions as to evidence and indemnity and the payment of out-of-pocket expenses of the Company in connection with the request as the board thinks fit).

135.3 The Company shall have no responsibility for any sum lost or delayed in the course of transfer by or through any bank or other funds transfer system (including the relevant system concerned) or when it has acted on any directions given in writing by the person or persons entitled to it.

135.4 The payment of the cheque, warrant or money order or the collection of funds from or transfer of funds by a bank or other funds transfer system in accordance with article 135.1 or, in respect of shares in uncertificated form, the making of payment in accordance with the facilities and requirements of the relevant system concerned shall be a good discharge to the Company.

135.5 Any joint holder or other person jointly entitled to any share may give an effective receipt for all dividends and other monies paid in respect of such share.

135.6 Without prejudice to any other provision of these articles, the board may withhold payment of any dividend payable to any person entitled to a share by reason of the death or bankruptcy of the holder, or of any other event giving rise to a transmission of such entitlement by operation of law, until such person has provided such evidence of his right as the board may reasonably require.

136. **CURRENCY OF PAYMENT**

136.1 Unless otherwise provided by these articles or the rights attached to any shares, a dividend or any other monies payable in respect of a share may be declared or paid in whatever currency the board may decide.

136.2 The board may decide that a particular approved depository should receive dividends in a currency other than the currency in which it is declared and may make arrangements accordingly. In particular, where an approved depository has elected or agreed to receive dividends in another currency, the board may in its discretion make arrangements with such approved depository for payment of dividends to be made to it for value on the date on which the relevant dividend is paid, or such later date as the board may determine.

136.3 In the event that a dividend is to be paid in a currency other than the currency in which it was declared, the rate of exchange to be used for conversion of the dividend shall be such market rate selected by the board as it shall consider appropriate as at the close of business on the last business day before:

136.3.1 in the case of a dividend declared by ordinary resolution in accordance with the provisions of article 132, the date when the board announces their intention to recommend the particular dividend; or

136.3.2 in any other case, the date when the board declares the particular dividend.

136.4 The decision of the board regarding the rate of exchange shall be final and conclusive.

137. **DIVIDENDS NOT TO BEAR INTEREST**

No dividend or other monies payable by the Company on or in respect of any share shall carry a right to receive interest from the Company, unless otherwise provided by the rights attached to the shares.

138. **CALLS OR DEBTS MAY BE DEDUCTED FROM DIVIDENDS**

The board may deduct from any dividend or other monies payable to any person on or in respect of a share all such sums as may be due from him to the Company on account of calls or otherwise in relation to shares of the Company. Monies deducted in this way may be used to pay such amounts owed to the Company in relation to such shares.

139. **UNCLAIMED DIVIDENDS ETC**

All unclaimed dividends, interest or other sums payable may be invested or otherwise made use of by the board for the benefit of the Company until claimed. All dividends unclaimed for a period of 12 years after having been declared or becoming due for payment shall be forfeited and cease to remain owing by the Company. The payment of any unclaimed

dividend, interest or other sum payable by the Company on or in respect of any share into a separate account shall not constitute the Company a trustee, and the Company shall not be liable to pay interest, in respect of it.

140. UNCASHED DIVIDENDS

If:

140.1 on two consecutive occasions:

140.1.1 cheques, warrants or money orders for dividends or other monies payable in respect of a share sent by the Company to the person entitled to it are returned to the Company or left uncashed during the period for which they are valid; or

140.1.2 any transfer by a bank or other funds transfer system has not been satisfied; or

140.2 following one such occasion, reasonable enquiries have failed to establish any new postal address of the registered holder,

the Company shall not be obliged to send or transfer any dividends or other monies payable in respect of that share due to that person until he notifies the Company of an address to be used for the purpose.

141. PAYMENT OF DIVIDENDS IN KIND

141.1 Without prejudice to any other provision of these articles, the board may, with the authority of an ordinary resolution of the Company, direct that payment of all or part of any dividend declared may be satisfied by the distribution of specific assets (and, in particular, of paid up shares or debentures of any other company).

141.2 The board may settle any difficulty which arises in relation to the distribution, as it thinks fit; and, in particular, may:

141.2.1 ignore fractions, or issue certificates for fractions, or authorise any person to sell and transfer fractions;

141.2.2 fix the value for the distribution of such specific assets or any part of them;

- 141.2.3 determine that cash payments may be made to any members on the basis of the value so fixed in order to secure equality of distribution; and/or
- 141.2.4 vest any such assets in trustees on trust for the persons entitled to the dividend.

SCRIP DIVIDENDS AND DIVIDEND REINVESTMENT

142. PAYMENT OF SCRIP DIVIDENDS

- 142.1 Without prejudice to any other provision of these articles, the board may, with the prior authority of an ordinary resolution of the Company, offer holders of a particular class of shares the right to elect to receive further shares, credited as fully paid, instead of cash in respect of all or part of any dividend or dividends specified by the ordinary resolution.
- 142.2 The board may, in its absolute discretion, exclude or restrict the offer to elect to receive new shares where it considers that this is necessary or desirable to comply with legal or practical problems under the laws of any territory, or the requirements of any recognised regulatory body or any stock exchange in any territory.
- 142.3 The board may offer holders the right to elect to receive new shares instead of cash for:
 - 142.3.1 the next dividend; or
 - 142.3.2 all future dividends (if a scrip dividend alternative is made available) until such time as they notify the Company that they no longer wish to receive new shares.
- 142.4 The following provisions shall apply where payment of a dividend is satisfied in accordance with article 142.1:
 - 142.4.1 the ordinary resolution may specify a particular dividend or may relate to all or any dividends declared or paid within a specified period;
 - 142.4.2 a holder is entitled to such number of new shares whose total relevant value is as near as possible to the cash amount (disregarding any associated tax credit) he would have received, but not in excess of it. For such purpose, the "**relevant value**" of a share in the Company shall be the average market value of such shares for the five dealing days commencing, and including, the day when such shares are first quoted

"ex-dividend" or a later day chosen by the board. The "average market value" shall be calculated:

142.4.2.1 by reference to the middle market quotations for a fully paid share of the Company on the London Stock Exchange, as published in the Daily Official List of the London Stock Exchange; or

142.4.2.2 in such other manner as may be determined by or in accordance with the ordinary resolution.

142.4.3 the board may make such provisions as it considers necessary or expedient in relation to any offer to be made pursuant to this article 142, including (but not limited to):

142.4.3.1 the giving of notice to shareholders of the right of election offered to them;

142.4.3.2 the provision of forms of election (whether in respect of a particular dividend or dividends generally);

142.4.3.3 determining the procedure for making and revoking such elections;

142.4.3.4 specifying the place at which, and the latest time by which, forms of election and any other relevant documents must be lodged in order to be effective; and

142.4.3.5 payment in cash to holders in respect of their fractional entitlements, provision for the accrual, retention or accumulation of all or part of the benefit of fractional entitlements to or by the Company or to or by or on behalf of any holder or the application of any accrual, retention or accumulation to the allotment of fully paid shares to any holder or any other provision for fractional entitlements;

142.4.4 the relevant dividend (or that part of the dividend in respect of which a right of election has been offered) shall not be declared or payable on shares in respect of which an election has been duly made ("**elected shares**"); instead, additional shares of the relevant class shall be allotted to the holders of the elected shares on the basis of allotment calculated as stated in article 142.4.2. For such purpose, the board may capitalise, o

ut of any amount for the time being standing to the credit of any reserve or fund (including any share premium account or capital redemption reserve) or any of the profits which could otherwise have been applied in paying dividends in cash as the board may determine, a sum equal to the aggregate nominal amount of the additional shares to be allotted on that basis, and apply it in paying up in full the appropriate number of unissued shares for allotment and distribution to the holders of the elected shares on such basis. A board resolution capitalising any part of any reserve or profits as mentioned in this article 142.4.4 shall have the same effect as if such capitalisation had been declared by ordinary resolution of the Company in accordance with these articles and, in relation to any such capitalisation, the board may exercise all the powers conferred on it by these articles without need of such ordinary resolution and

- 142.4.5 the additional shares so allotted shall be allotted as at the record date for the dividend in respect of which the right of election has been offered, and shall rank equally in all respects with each other and with the fully paid shares of that class then in issue. Provided that they will not rank for any dividend or other distribution or other entitlement which has been declared, made or paid by reference to such record date.

143. **DIVIDEND REINVESTMENT GENERALLY**

- 143.1 The board may implement and maintain one or more share dividend or distribution reinvestment plans, including or instead of offering scrip dividends in accordance with article 142. Any such plan may be suspended or terminated at any time by the board, in its absolute discretion.
- 143.2 The terms and conditions of any such plan shall be determined by the board in its absolute discretion, and it may amend such terms and conditions as it thinks fit. In particular, the board may determine that any such plan shall only be available to certain members, or to part of the dividends.
- 143.3 Without prejudice to the provisions of article 143.2, the terms of any such plan may give members the right:
- 143.3.1 to elect to receive new fully paid shares instead of a cash amount;
- 143.3.2 to subscribe in cash for unissued shares in the Company, payable in full or by instalments;

- 143.3.3 to apply cash in paying up in full or by instalments any unpaid or partly paid shares held on the terms of the plan;
 - 143.3.4 to apply cash in purchasing existing issued shares in the Company; or
 - 143.3.5 to accept any other option or participate in any other arrangements thought by the board to be appropriate.
- 143.4 To the extent that any provision of this article 143 relates to offers to elect to receive new shares instead of a cash dividend, it shall be subject to the provisions of article 142 and of any ordinary resolution passed under article 142.1.

CAPITALISATION OF RESERVES

144. CAPITALISATION OF RESERVES

- 144.1 The board may, with the authority of an ordinary resolution of the Company:
- 144.1.1 resolve to capitalise any sum standing to the credit of any reserve account of the Company (including share premium account and capital redemption reserve) or any sum standing to the credit of profit and loss account not required for the payment of any preferential dividend (whether or not it is available for distribution); and
 - 144.1.2 appropriate that sum as capital to the holders of the shares in proportion to the nominal amount of the share capital held by them respectively and apply that sum on their behalf in paying up in full any unissued shares or debentures of the Company of a nominal amount equal to that sum and allot the shares or debentures credited as fully paid to those members, or as they may direct, in those proportions or in paying up the whole or part of any amounts which are unpaid in respect of any issued shares in the Company held by them respectively, or otherwise deal with such sum as directed by the resolution provided that the share premium account and the capital redemption reserve and any sum not available for distribution in accordance with the Acts may only be applied in paying up unissued shares to be allotted credited as fully paid up.
- 144.2 Where any difficulty arises in respect of any distribution of any capitalised reserve or other sum, the board may settle the difficulty as it thinks fit and in particular may make such provisions as it thinks fit in the case of shares or debentures becoming distributable in fractions (including provisions under which, in whole or in part, the benefit of fractional entitlements accrues to the Company rather than the members

concerned) or ignore fractions and may fix the value for distribution of any fully paid up shares or debentures and may determine that cash payments be made to any members on the basis of the value so fixed in order to secure equality of distribution, and may vest any shares or debentures in trustees upon such trusts for the persons entitled to share in the distribution as the board may think fit.

144.3 The board may also authorise any person to sign on behalf of the persons entitled to share in the distribution a contract for the acceptance by those persons of the shares or debentures to be allotted to them credited as fully paid under a capitalisation and any such contract shall be binding on all those persons.

145. CAPITALISATION OF RESERVES - EMPLOYEES' SHARE SCHEMES

145.1 This article (which is without prejudice to the generality of the provisions of the immediately preceding article) applies:

145.1.1 where a person is granted pursuant to an employees' share scheme a right to subscribe for shares in the Company in cash at a subscription price less than their nominal value; and

145.1.2 where, pursuant to an employees' share scheme, the terms on which any person is entitled to subscribe in cash for shares in the Company are adjusted as a result of a capitalisation issue, rights issue or other variation of capital so that the subscription price is less than their nominal value.

145.2 In any such case the board:

145.2.1 shall transfer to a reserve account a sum equal to the deficiency between the subscription price and the nominal value of the shares (the "**cash deficiency**") from the profits or reserves of the Company which are available for distribution and not required for the payment of any preferential dividend; and

145.2.2 (subject to article 145.3 below) shall not apply that reserve account for any purpose other than paying up the cash deficiency upon the allotment of those shares.

145.3 Whenever the Company is required to allot shares pursuant to such a right to subscribe, the board shall (subject to the Acts) appropriate to capital out of the reserve account an amount equal to the cash deficiency applicable to those shares,

apply that amount in paying up the deficiency on the nominal value of those shares and allot those shares credited as fully paid to the person entitled to them.

145.4 If any person ceases to be entitled to subscribe for shares as described above, the restrictions on the reserve account shall cease to apply in relation to such part of the account as is equal to the amount of the cash deficiency applicable to those shares.

145.5 No right shall be granted under any employees' share scheme under article 139.1.1 above and no adjustment shall be made as mentioned in article 139.1.2 above unless there are sufficient profits or reserves of the Company available for distribution and not required for the payment of any preferential dividend to permit the transfer to a reserve account in accordance with this article of an amount sufficient to pay up the cash deficiency applicable to the shares concerned.

RECORD DATES

146. RECORD DATE

146.1 Regardless of any other provision of these articles but without prejudice to the rights attached to any shares, the Company or the board may fix any time on any date as the record date for any dividend, distribution, allotment or issue. The holder or holders of shares shown on the register at the record date shall be entitled to such dividend, distribution, allotment or issue, and his or their entitlement will be based on the number of shares registered at that time.

146.2 Such record date may be at any time on or before any date on which such dividend, distribution, allotment or issue is declared, paid or made; or after any such dividend, distribution, allotment or issue is declared.

ACCOUNTS

147. INSPECTION OF ACCOUNTS

147.1 No member (other than a director or other officer) shall have any right to inspect any accounting record or other document of the Company, unless:

147.1.1 he is so entitled pursuant to the Acts or a proper court order; or

147.1.2 he is authorised by the board.

148. COPY TO BE SENT TO MEMBERS

148.1 This article 148 applies to every profit and loss account and balance sheet of the Company (including all documents required by law or by the rules of any regulatory body or stock exchange to be incorporated in or annexed to such documents) which is to be laid before the Company in general meeting (or such documents as may be required or permitted by law to be sent to members in lieu of such meeting).

148.2 A copy of every such document shall be sent or supplied to every member and every holder of debentures of the Company (whether or not such member or holder is entitled to receive notice of general meetings of the Company) and to the auditors at least 21 clear days before the date of the meeting. This article shall not require a copy of any documents to which it applies to be sent or supplied to:

148.2.1 any member or holder of debentures of whose address the Company is unaware;

148.2.2 more than one of the joint holders of any shares or debentures;

148.2.3 any member who has not supplied the Company with an address for service in the United Kingdom; or

148.2.4 any member who is not entitled to notices pursuant to article 151.6.

149. SUMMARY FINANCIAL STATEMENTS

Where permitted by the Acts, the requirements of article 148 shall be deemed to be satisfied as far as the members are concerned if, instead of the copies referred to in article 148, a summary financial statement derived from the Company's annual accounts and the directors' report in the form, and containing the information, prescribed by the Acts is sent or supplied to each member or holder of the debentures of the Company.

NOTICES

150. NOTICES TO BE IN WRITING

Any notice to be given to or by any person pursuant to these articles shall be in writing, except that a notice convening a meeting of the board or of a committee need not be in writing.

151. SERVICE OF NOTICES, DOCUMENTS OR OTHER INFORMATION ON MEMBERS

151.1 Any notice, document or other information may be served on or sent or supplied to any member by the Company:

151.1.1 personally;

151.1.2 by sending it through the post in a prepaid envelope addressed to the member at his registered address (or at any other address in the United Kingdom notified for the purpose);

151.1.3 by delivering it by hand to or leaving it at that address in an envelope addressed to the member;

151.1.4 by sending or supplying it by electronic means to an address notified by the member to the Company for that purpose;

151.1.5 by making it available on a website and notifying the member of its availability in accordance with this article 151;

151.1.6 by means of a relevant system; or

151.1.7 by any other means authorised in writing by the relevant member.

151.2 However, article 151.1 shall not affect any provision of the Acts requiring offers, notices or documents to be served on, sent or supplied to a member in a particular way.

151.3 Subject to article 151.4, in the case of joint holders of a share, all notices, documents or other information shall be served on, sent or supplied to the person named first in the register in respect of the joint holding. Notice so given shall be sufficient notice to all joint holders.

151.4 If a member (or, in the case of joint holders, the person first named in the register) has a registered address outside the United Kingdom, but has notified the Company of a postal address within the United Kingdom at which notices, documents or other information may be given to him, he shall be entitled to have notices, documents and other information given to him at that address or, where applicable, by making them available on a website and notifying the member at that address. Otherwise, a member (or joint holders) whose registered address is outside the United Kingdom shall not be entitled to receive any notice, document or other information from the Company.

151.5 In the case of joint holders of a share, anything to be agreed or specified in relation to any notice, document or other information to be served on or sent or supplied to them may be agreed or specified by any one of the joint holders and the agreement or specification of the senior shall be accepted to the exclusion of that of the other joint holders and, for this purpose, seniority shall be determined by the order in which the names stand in the register in respect of the joint holding.

151.6 If, as a result of all or some of the notices, dividend warrants or other documents or information given, sent or supplied by the Company to a member being returned undelivered to the Company or other reasonable evidence, it is apparent that during a period of at least two consecutive years such documents or information have not been received by that member, then the Company shall no longer be obliged to give notices to that member until he notifies the Company of a new registered address or postal address within the United Kingdom for the service of notices and the despatch or supply of documents and other information, or shall have informed the Company of an address for the service of notices and the despatch or supply of documents and other information in electronic form.

151.7 Any notice, document or other information to be given, sent or supplied to a member shall be deemed to have been duly given, sent or supplied to any member who under article 151.4 or 151.6 or any other provision of these articles is not entitled to the same from the Company by exhibiting the same at the office or on the Company's website.

151.8 The Company may at any time and in its sole discretion choose to serve, send or supply notices, documents or other information in hard copy form alone to some or all members.

152. **NOTICE BY ADVERTISEMENT**

If there is a suspension or curtailment of postal services within the United Kingdom or some part of the United Kingdom, the Company need only give notice of a general meeting to those with whom the Company can communicate by electronic means and who have provided the Company with an address for this purpose. The Company shall also advertise the notice in at least one newspaper with a national circulation and make it available on its website from the date of such advertisement until the conclusion of the meeting or any adjournment thereof. If at least six clear days prior to the meeting the sending or supply of notices by post in hard copy form has again become generally possible, the Company shall send or supply confirmatory copies of the notice by post to those members who would otherwise receive the notice in hard copy.

153. **EVIDENCE OF SERVICE**

153.1 Any notice, document or other information:

153.1.1 addressed to a member at his registered address or address for service in the United Kingdom shall, if sent by post, be deemed to have been received:

153.1.1.1 (if prepaid as first class) 24 hours after it was posted; and

153.1.1.2 (if prepaid as second class) 48 hours after it was posted

and, in proving such service, it shall be sufficient to prove that the envelope containing such notice, document or information was properly addressed, prepaid and put in the post;

153.1.2 not sent by post but addressed to a member and delivered by hand to or left at a registered address or address for service in the United Kingdom shall be deemed to have been received on the day it was so delivered or left;

153.1.3 served, sent or supplied to a member by electronic means shall be deemed to have been received 24 hours after it was sent and in proving such receipt it shall be sufficient to show that such notice, document or information was properly addressed;

153.1.4 served, sent or supplied to a member by publishing such notice, document or other information on a website shall be deemed to have been received on the day on which the notice, document or other information was first made available on the website or, if later, when the recipient received (or is deemed to have received) notification of the fact that the notice, document or other information was available on the website in accordance with the provisions of this article 153;

153.1.5 served, sent or supplied by means of a relevant system shall be deemed to have been received when the Company, or any participant in the relevant system acting on behalf of the Company, sends the instruction relating to the notice, document or other information;

153.1.6 served, sent or supplied by any other means authorised in writing by the member shall be deemed to have been received when the Company has carried out the action it has been authorised to take for that purpose.

153.2 A member present in person or by proxy at any meeting of the Company or of the holders of the shares in the Company shall be deemed to have received proper notice of the meeting and, if required, of the purposes for which it was called.

153.3 Any notice or document exhibited at the office shall be deemed to have been served, sent or supplied on that day when it was first so exhibited.

154. RECORD DATE FOR SERVICE

For the purpose of serving, sending or supplying notices, documents or other information on members, whether in accordance with the Acts, a provision in these articles or any other document, the Company may determine that only those persons entered on the register at the close of business on a day fixed by the Company are entitled to receive such notices, documents or other information. This day must not be more than 14 days before the day that the notice, document or information is served, sent or supplied. No change in the register after that time shall invalidate that service, sending or supply.

155. NOTICE BINDING ON TRANSFEREES ETC

Every person who, by operation of law, transfer or by any other means, becomes entitled to a share shall be bound by any notice in respect of that share (other than a notice served by the Company under section 793 of the 2006 Act) which, before his name is entered in the register, has been duly served on, sent or supplied to a person from whom he derives his title.

156. NOTICE IN CASE OF DEATH, BANKRUPTCY OR MENTAL DISORDER

In the case of the death or bankruptcy of a member or of any other event giving rise to a transmission of entitlement to a share by operation of law, the Company may serve, send or supply a notice, document or other information to the person entitled in consequence of such event as if he was the holder of a share. Such notice, document or other information shall be given by addressing it to him by name or by the title of representative of the deceased or trustee of the bankrupt member (or by any similar designation) at an address supplied for that purpose by the person claiming to be so entitled. Until such an address has been supplied, a notice, document or other information may be served or sent or supplied in any manner in which this might have been done if the death, bankruptcy or other event had not occurred. Service, sending or supply in accordance with this article 156 shall be deemed to be sufficient notice to all other persons interested in such share.

157. NOTICES TO DIRECTORS

The Company may give any notice, document or other information to a director:

- 157.1 personally;
- 157.2 by word of mouth;
- 157.3 by sending it through the post in a prepaid envelope to the postal address given by him to the Company for this purpose;
- 157.4 by delivering it by hand to or leaving it at that address in an envelope addressed to him; or
- 157.5 by electronic means, to an address given by him to the Company for this purpose.

DESTRUCTION OF DOCUMENTS

158. DOCUMENT DESTRUCTION

- 158.1 Provided that it complies with the uncertificated securities rules in relation to shares held in uncertificated form, the Company may destroy:
 - 158.1.1 any share certificate which has been cancelled, after one year from the date of such cancellation;
 - 158.1.2 any mandate for the payment of dividends or other monies or any variation or cancellation of the same or any notification of change of name or address, after two years from the date such mandate, variation, cancellation or notification was recorded by the Company;
 - 158.1.3 any transfer of shares (including any documents sent to support a transfer and any documents constituting the renunciation of an allotment of shares) which has been registered, after six years from the date of registration;
 - 158.1.4 any other document on the basis of which any entry in the register is made, after six years from the date an entry in the register was first made in respect of it; and
 - 158.1.5 any instrument of proxy, after one year from the poll at which it was used or (if there was no poll) after one month from the meeting to which it relates.
- 158.2 It shall be presumed conclusively in favour of the Company that:

- 158.2.1 every entry in the register purporting to have been made on the basis of a share transfer form or other document so destroyed was duly and properly made;
- 158.2.2 every share transfer form so destroyed was a valid and effective transfer duly and properly registered;
- 158.2.3 every share certificate so destroyed was a valid certificate validly cancelled; and
- 158.2.4 every other document destroyed under this article 158 was a valid and effective document in accordance with the recorded particulars of it in the books or records of the Company,

provided always that:

- 158.2.5 the provisions of this article 158 shall apply only to the destruction of a document in good faith and without express notice to the Company that the preservation of such document was relevant to a claim;
- 158.2.6 nothing contained in this article 158 shall be construed as imposing on the Company any liability in respect of the destruction of any such document earlier than provided for in this article 158 or in any case where the conditions of this article 158 are not fulfilled; and
- 158.2.7 references in this article 158 to the destruction of any document include references to its disposal in any manner.

WINDING UP

159. POWER TO PETITION

The board may present a petition to the court in the name and on behalf of the Company for the Company to be wound up.

160. WINDING UP

160.1 If the Company is wound up (whether the liquidation is voluntary, under supervision of the court or by the court), the liquidator may, with the authority of a special resolution and any other sanction required by law, divide among the members in kind the whole or any part of the assets of the Company. This applies whether or not the assets consist of property of one kind or different kinds. For this purpose, the liquidator may set such value as he considers fair on any one or more class or classes of property,

and may determine, on the basis of such valuation, how such division shall be carried out as between members or classes of members; however, if any such division is otherwise than in accordance with the existing rights of members, every member shall have the same right of dissent and other ancillary rights as if such resolution were a special resolution passed in accordance with section 110 of the Insolvency Act 1986. The liquidator may, with the same authority, transfer any part of the assets to trustees on such trusts for the benefit of members as the liquidator, with the same authority, thinks fit. The liquidation may then be closed and the Company dissolved. The liquidator shall not, however (except with the consent of the member concerned), distribute to a member any asset to which there is attached a liability or potential liability for the owner.

- 160.2 The power of sale of a liquidator shall include a power to sell, wholly or in part, for shares or debentures or other obligations of another company, whether it is already in existence or is about to be formed for the purposes of the sale.

INDEMNITY AND INSURANCE

161. INDEMNITY

- 161.1 Subject to the provisions of the Acts, but without prejudice to any indemnity to which he may otherwise be entitled, every director, alternate director or secretary for the time being of the Company shall be indemnified out of the assets of the Company against all costs, charges, expenses, losses, damages and liabilities incurred by him in or about the execution of his duties and/or in the exercise of his powers and/or otherwise in relation to or in connection with his duties, powers or office.
- 161.2 Subject to the provisions of the Acts, but without prejudice to any indemnity to which he may otherwise be entitled, every director, alternate director or secretary for the time being of any associated company of the Company (including any associated company which is a trustee of an occupational pension scheme) may be indemnified out of the assets of the Company against all costs, charges, expenses, losses, damages and liabilities incurred by him in or about the execution of his duties and/or in the exercise of his powers and/or otherwise in relation to or in connection with his duties, powers or office.
- 161.3 For the purposes of this article 161, "**associated company**" has the meaning given in section 256 of the 2006 Act and "**occupational pension scheme**" has the meaning given in section 235(6) of the 2006 Act.

162. **INSURANCE**

162.1 For the purposes of this article 162, each of the following is a "**relevant company**":

162.1.1 the Company;

162.1.2 any holding company of the Company;

162.1.3 any body, whether incorporated or not, in which the Company or such holding company or any of the predecessors in business of the Company or of such holding company has or has had any interest, whether direct or indirect; and

162.1.4 any body, whether incorporated or not, which is in any way allied to or associated with the Company, or any holding company of the Company or such other body.

162.2 For the purposes of this article 162, each of the following is a "**relevant person**":

162.2.1 any present or former director or other officer (other than the auditors) of any relevant company;

162.2.2 any present or former employee or any relevant company; and

162.2.3 any trustee of any pension fund or other employees' shares scheme in which employees of any relevant company are interested.

162.3 Without prejudice to the provisions of article 161, the board may exercise all the powers of the Company to purchase and maintain insurance for or for the benefit of any relevant person, including insurance against any liability for negligence, default, breach of duty or breach of trust or any other liability which may lawfully be insured against in relation to the affairs of the Company.